



AUBURN ALABAMA -

A SMALL CITY

“DREAM TOWN”

~ DEMOGRAPHICS DAILY

AUBURN, ALABAMA 2011 & 2012

The City of Auburn
Adjusted Mid-Biennium Budget and
Financial Plan
Fiscal Years 2011 & 2012



The City of Auburn

Mid-Biennium Budget for FY 2011 & FY 2012

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City of Auburn
Home of Auburn University

MEMORANDUM

To: Mayor and Council Members

From: Charles M. Duggan, Jr., City Manager

Date: August 23, 2011

Subject: FY2011-FY2012 Mid-Biennium Review and Budget Adjustment Proposal

The Mid-Biennium Review and budget adjustment process provides the opportunity to recognize significant, material, fiscal events having occurred since the adoption of the current biennial budget and to plan for events that we anticipate will occur before the biennium concludes. During the March 30, 2011 Revenue Review session we discussed the inadequacy of projected revenues to fully fund the objectives of the Council and the priorities of our residents. Therefore, for us to maintain the current level of services, to continue to promote economic development efforts, to construct and maintain quality infrastructure, and to fund the needs of our local school system, additional revenues were necessary. As a result of that discussion the City Council approved an increase of 1% in the City's sales and use tax rate.

The first table below is from the March Revenue Review and illustrates the projected decline of the City's General Fund balance had there been no tax increase and assuming that current trends and levels of service would continue. The table does not reflect that under this scenario there were no additional funds available for infrastructure projects, street resurfacing, capital equipment replacement, economic development initiatives, or the City school system.

Please note that significant Ending Fund Balance drawdowns would have occurred and that our projected Unreserved, Undesignated portion of the Ending Fund Balance would have been negative in 2016.

General Fund (100 Only) - Changes in Fund Balance - 2011 Revenue Review

	<i>Actual Audited</i>		<i>Projected</i>				
	FY10	FY11	FY12	FY13	FY14	FY15	FY16
	\$	\$	\$	\$	\$	\$	\$
Beginning Fund Balance	25,686,770	23,374,403	19,848,714	19,192,806	17,028,870	14,853,418	12,035,153
Revenues	52,114,937	52,294,284	53,155,567	54,511,225	56,006,932	57,493,825	58,973,182
Other Financing Sources (OFS)	2,111,250	466,250	241,250	244,650	248,118	251,655	255,263
Total Revenues & OFS	54,226,187	52,760,534	53,396,817	54,755,875	56,255,050	57,745,480	59,228,445
Expenditures	46,971,170	48,201,717	45,793,564	48,298,435	49,592,028	51,508,842	51,655,326
Other Financing Uses (OFU)	9,567,384	8,084,506	8,259,161	8,621,377	8,838,474	9,054,903	9,270,849
Total Expenditures & OFU	56,538,554	56,286,223	54,052,725	56,919,811	58,430,502	60,563,745	60,926,175
<i>Change in Fund Balance</i>	(2,312,367)	(3,525,689)	(655,908)	(2,163,936)	(2,175,452)	(2,818,265)	(1,697,730)
Ending Fund Balance	23,374,403	19,848,714	19,192,806	17,028,870	14,853,418	12,035,153	10,337,423
Less: Permanent Reserve Fund	4,682,899	4,350,402	4,080,729	4,141,940	4,204,069	4,267,130	4,331,137
Net Ending Fund Balance	18,691,504	15,498,312	15,112,077	12,886,930	10,649,349	7,768,022	6,006,286
<i>NEFB as % of Exp. & OFU</i>	33.06%	27.53%	27.96%	22.64%	18.23%	12.83%	9.86%
Unreserved, Undesignated	11,265,468	7,569,216	7,336,631	5,347,992	3,348,352	706,475	(814,223)

Conversely, the table below illustrates the proposed mid-biennium budget as outlined in this document which revises our projected revenues, expenditures, other financing uses and Ending Fund Balance. These changes will be discussed in more depth later in this message. Of significant note is the continued draw down of the Ending Fund Balance in the current fiscal year due to the need to purchase a significant amount of capital equipment as a result of delaying the replacement of aged machinery for the past several years. As noted, with the increased revenues projected, draw down of the Ending Fund Balance is eliminated by FY13 and the Fund Balance is projected to increase by nearly one million dollars in FY15 and two million dollars in FY16.

General Fund (100 Only) - Changes in Fund Balance - Mid-Biennium Proposed

	<i>Actual Audited</i>		<i>Projected</i>				
	FY10	Mid-Biennium Proposed FY11	FY12	FY13	FY14	FY15	FY16
	\$	\$	\$	\$	\$	\$	\$
Beginning Fund Balance	25,686,770	23,374,403	21,794,209	19,141,671	19,146,215	19,149,522	20,136,285
Revenues	52,114,937	53,816,029	60,375,939	62,023,408	63,795,317	65,561,796	67,330,152
Other Financing Sources (OFS)	2,111,250	466,250	241,250	244,650	248,118	251,655	255,263
Total Revenues & OFS	54,226,187	54,282,279	60,617,189	62,268,058	64,043,435	65,813,451	67,585,415
Expenditures	46,971,170	47,649,777	51,773,595	50,996,145	52,752,757	53,469,085	54,056,416
Other Financing Uses (OFU)	9,567,384	8,212,696	11,496,132	11,267,369	11,287,371	11,357,603	11,580,224
Total Expenditures & OFU	56,538,554	55,862,473	63,269,727	62,263,514	64,040,128	64,826,688	65,636,640
<i>Change in Fund Balance</i>	(2,312,367)	(1,580,194)	(2,652,538)	4,544	3,307	986,763	1,948,776
Ending Fund Balance	23,374,403	21,794,209	19,141,671	19,146,215	19,149,522	20,136,285	22,085,061
Less: Permanent Reserve Fund	4,682,899	4,350,402	4,080,729	4,141,940	4,204,069	4,267,130	4,331,137
Net Ending Fund Balance	18,691,504	17,443,807	15,060,942	15,004,275	14,945,453	15,869,155	17,753,924
<i>NEFB as % of Exp. & OFU</i>	33.06%	31.23%	23.80%	24.10%	23.34%	24.48%	27.05%
Unreserved, Undesignated	11,265,468	9,514,712	7,285,496	7,465,338	7,644,455	8,807,607	10,933,415

Expenditure Adjustments Proposed for Mid-Biennium

In keeping with the Council priorities, a number of expenditure adjustments are made possible by the increased sales tax revenues.

School Funding: School funding continues to be identified as a priority by the Council; much of the discussion during the Revenue Review centered on the long-term needs of the school system. While a clear plan for many of those capital and operating needs for the future is still being developed, an immediate need to construct a new elementary school and fund general school operations under an environment of declining state revenues clearly exists. In recognition of this, the proposed adjustment for FY2012 includes an additional appropriation of \$2,500,000, bringing the total provided to Auburn City Schools by the General Fund to \$9,550,759. This is considered a temporary measure to ensure their identified immediate needs are met; City staff will continue to work with school administration officials to develop a long-term funding plan. This discussion is expected to be a major component in developing the FY2013-FY2014 Biennial Budget proposal.

Economic Development: The Council has identified continued aggressive economic development as a long-term goal in order to provide jobs and expand the City's revenue base. The success of our current and past efforts have helped keep the City's unemployment rate below that of the state and nation, as well as keep the City's revenue outlook relatively stable. In order to continue to provide the level of investment required to sustain the growing activities of our Industrial Development Board, however, staff identified several areas that were underfunded or unfunded during the Revenue Review. The approval of the sales tax increase will provide the necessary resources to ensure these activities are funded in FY2012 and beyond.

- The completion of Auburn Technology Park West, previously delayed until FY2013 due to funding constraints, has been accelerated. Debt service for a \$5.0M General Obligation Warrant has been included in the proposed adjustments for FY2012. Construction of Riley Street and other park infrastructure is currently underway.
- An additional \$174,920 in funding for the Industrial Development Board is included to provide for continued recruitment efforts and board operations.
- Total funding of \$25,000, an additional \$11,500, for the Auburn Chamber of Commerce is included.

Also included in the long-term General Fund projection is approximately \$1.7M in annual debt service for the purchase of additional land for a future technology park and the extension of West Veterans Parkway; these expenditures are projected to occur in FY2015 as other General Fund debt is retired.

Maintaining City Services: While improvements in efficiencies and employee commitment to the responsible use of resources have allowed departmental operations to continue uninterrupted, most departmental operations have been roughly level-funded since FY2007. Many of the line-item budget reductions have been targeted towards temporary personnel and overtime expenditures to minimize the impact on our regular employees and front-line services; departments with higher concentrations of these types of expenditures would have to implement significant service reductions in FY2012. Services would be reduced primarily

in areas such as right-of-way maintenance, maintenance of parks, staffing of athletic and recreation events, and in areas requiring police overtime such as downtown patrols. The planned reductions in these areas as well as reductions in commodities budgets would greatly impact the provision of public safety services, as adequate Police and Fire protection rely to a high degree on limited commodities budgets (fuel, vehicle parts) and overtime.

In order to prevent significant reductions in the level of services provide to City residents, departmental operating budgets in six of our twelve departments are proposed to be adjusted by a total of \$1,751,708. Of this amount, approximately \$256,000 is comprised of payments to area law enforcement agencies for Auburn University game day services that were previously paid directly by the University; these costs are fully reimbursed.

Capital Investment: As the City developed the past two biennial budgets a key component of management's strategy was to rely on reserves to absorb the impact of the recession in order to reduce any potential decreases to the level of service enjoyed by our residents. The second key component of this strategy was to temporarily move the burden of transportation infrastructure and some capital equipment replacement to the Special Five Mill Fund and other special revenue funds where excess capacity was available. Since the Revenue Review projections were developed, County officials have cautioned City staff to expect a decrease in property tax revenues. Although this has a minimal impact on the General Fund due to the diverse nature of our overall revenue structure, the projected decrease limits the future ability of the Special Five Mill Tax to service the debt level previously proposed. While uncertainty about future property tax revenues delayed the planned 2011 Five Mill, this new information requires a significantly reduced scope of projects for the proposed Five Mill referendum (planned for voter consideration in January, 2012). This has also accelerated the need to return major capital investment to the General Fund. Fortunately, this is made possible by the Council's approval of the additional 1% in sales taxes. The proposed capital budgets for FY2012 include expenditure adjustments for investments in the following items.

- \$1,225,000 to replace aged capital equipment in General Fund departments; this amount includes a custom fire pumper truck, 10 Police patrol cars, and equipment to maintain our transportation and drainage infrastructure.
- \$350,000 in additional capital subsidy will be provided to the Solid Waste Management enterprise fund in order to expedite the acquisition of needed capital equipment. By granting these funds as subsidy, the City hopes to mitigate the need for future rate increases.
- \$3,016,000 from the General Fund in infrastructure reconstruction and maintenance; of this amount, \$1,896,000 will be dedicated to road resurfacing and restriping and will additionally leverage \$1,184,000 in federal funds to provide \$3,080,000 in road reconstruction in FY2012. \$1,000,000 will tasked towards various projects along Opelika Road as part of the proposed revitalization efforts.
- The 2012 Special Five Mill referendum will include \$3,250,000 for the construction of a new Senior Center and the expansion and exterior renovations at the Frank Brown Recreation Center. This project, which will completely transform the entire property

as envisioned by the long-term master plan, has been the highest priority for the Parks and Recreation Advisory Board for several years. While there will be some additional operating costs upon the completion of construction, no additional personnel will be required and most programming will shift from existing facilities.

- The Five Mill proposal will also include \$750,000 to fund improvements to our downtown parking facilities. Identified by residents as a high-priority in the Citizen Survey, these projects will add vehicle capacity and significantly improve efficiencies and aesthetics throughout the downtown area. Accompanying this document is a proposal for the 2012 Special Five Mill referendum.

In addition to the projects described above, the funding of several other major capital projects is included in the long-term projections, including the replacement of Moores Mill Bridge at I-85, and major road reconstruction and intersection improvement projects. The Capital Improvement Plan (included in this document) has been revised to show the projects the City will be able to fund using proceeds from the sales tax rate adjustment as both pay-as-you-go and through the issuance of general obligation debt. The regular replacement of capital equipment is also projected to occur at approximately \$750,000 annually. As this replacement occurs, it is anticipated that costs associated with the repair of an aged fleet and equipment downtime will significantly decrease.

On the Horizon

While the current budget adjustment proposal meets the immediate needs of the school system, there are longer term considerations that have yet to be determined. In the coming months, staff from the City's Planning and Finance departments and the Office of the City Manager will be working closely with staff from Auburn City Schools to develop detailed projections for their future capital and operating needs. The current projection includes funding for the schools under the current appropriation formula, plus \$2.5 million in supplemental funding; however, this projection is based on an incomplete assessment of their long-term fiscal needs. Once their needs have been fully identified and vetted, staff can move forward with a plan for providing the necessary resources to meet those needs. As mentioned above, I anticipate a more robust discussion of the long-term objectives of the school system in the next 12 months.

Less critical, but nonetheless significant, is the potential for major improvements along Opelika Road. Council has indicated a strong desire to revitalize this important corridor, and earlier this year you were presented details of an incentive program developed by our Economic Development and Planning staff. The other major component to the long-term revitalization of Opelika Road will be improvements to the public right-of-way, to include pedestrian, signage/signalization, drainage and roadway improvements. Both the proposed budget and future projections include \$1.0 million in annual funding for this initiative. We look forward to fully developing this plan and beginning to bring forward project recommendations in the near future.

Conclusion

As stated at the beginning of this message, the Mid-Biennium process does not create a new budget, but affords an opportunity for the existing budget to be adjusted to reflect recent realities and adapt to any change in priorities or objectives. We are fortunate to have a citizenry and

governing body that has been steadfast in their priorities, making the current adjustments a relatively straightforward process. The adjustments presented in this document for consideration represent a continuation of the current strategy built upon fiscal responsibility and financial conservatism. This pragmatic approach has served us well during the recent national and global economic uncertainty, and the continued commitment to operating a fiscally sound local government allows the City of Auburn to continue to move forward in providing quality public services at a level commensurate with the demands of our residents.

Sincerely,

A handwritten signature in cursive script that reads "Charles M. Duggan Jr.".

Charles M. Duggan, Jr.
City Manager

City of Auburn Overview of All Budgeted Funds

	Governmental Fund Types				Proprietary Fund Types			Total - All Budgeted Funds
	General Fund	Gen. Fd. Spec. Act.	Special Revenue	Debt Service	Sewer Fund	Solid Waste Mgmt. Fund	Public Park & Rec Board	
FY2011 Adjusted Mid-Biennium Budget								
	\$	\$	\$	\$	\$	\$	\$	\$
Beginning Fund Balances/Equities	23,374,403	3,738,579	5,385,356	3,787,045	26,812,943	868,174	6,310,809	70,277,309
Revenues	53,816,029	3,002,840	12,838,475	3,753,000	9,501,604	2,974,300	123,135	86,009,383
Other Financing Sources	466,250	-	-	-	-	308,120	259,500	1,033,870
Total Revenues & OFS	54,282,279	3,002,840	12,838,475	3,753,000	9,501,604	3,282,420	382,635	87,043,253
Expenditures/Expenses	47,649,777	3,405,900	5,352,462	3,932,274	13,246,162	3,575,372	598,171	77,760,118
Other Financing Uses (OFU)	8,212,696	-	7,828,639	-	181,250	77,364	-	16,299,949
Total Exp. & OFU	55,862,473	3,405,900	13,181,101	3,932,274	13,427,412	3,652,736	598,171	94,060,067
Excess (Deficit) of Revenues & OFS over (under) Exp. & OFU	(1,580,194)	(403,060)	(342,626)	(179,274)	(3,925,808)	(370,316)	(215,536)	(7,016,814)
Ending Fund Balances/Equities	21,794,209	3,335,519	5,042,730	3,607,771	22,887,135	497,858	6,095,273	63,260,496

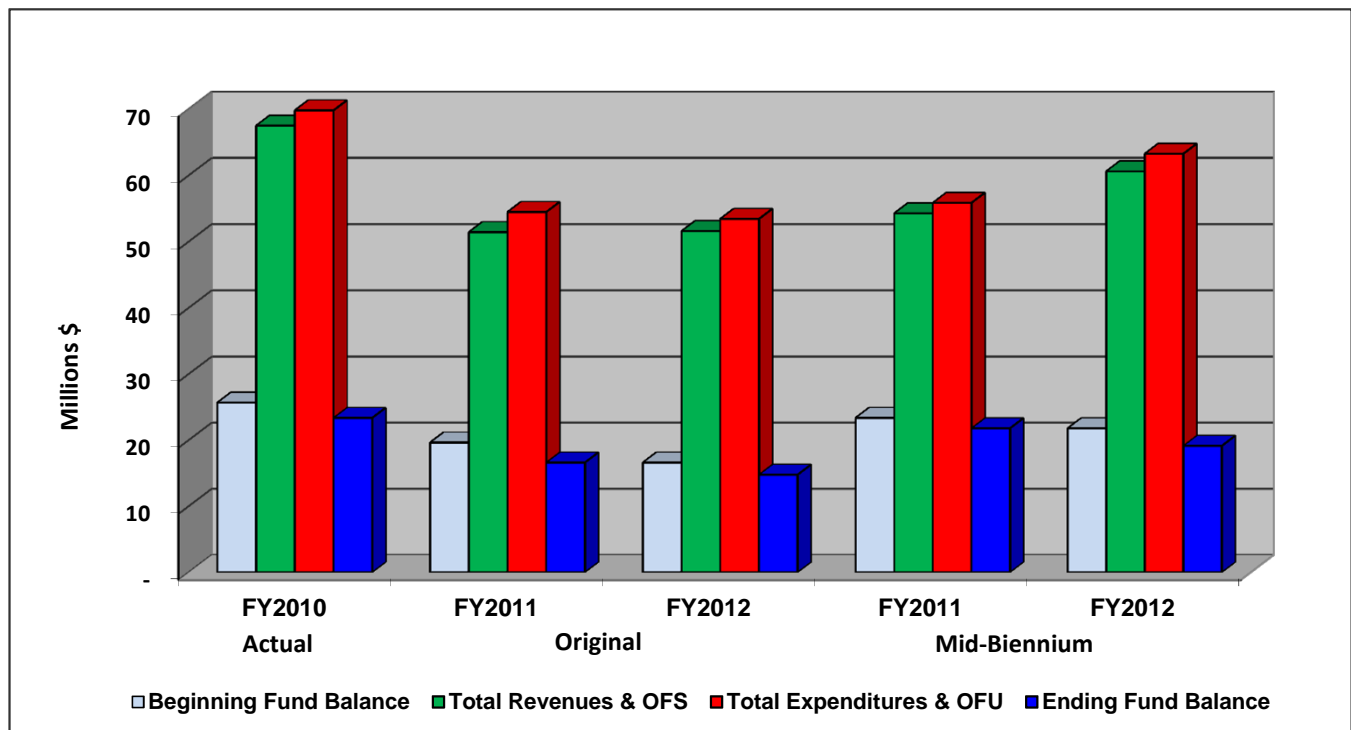
FY2012 Adjusted Mid-Biennium Budget								
	\$	\$	\$	\$	\$	\$	\$	\$
Beginning Fund Balances/Equities	21,794,209	3,335,519	5,042,730	3,607,771	22,887,135	497,858	6,095,273	63,260,496
Revenues	60,375,939	3,005,840	12,673,850	3,724,030	9,974,207	3,410,300	124,135	93,288,301
Other Financing Sources	241,250	450,000	18,025,000	-	8,165,000	350,000	155,000	27,386,250
Total Revenues & OFS	60,617,189	3,455,840	30,698,850	3,724,030	18,139,207	3,760,300	279,135	120,674,551
Expenditures/Expenses	51,773,595	3,677,500	6,531,476	4,321,175	18,245,360	3,989,991	626,835	89,165,932
Other Financing Uses (OFU)	11,496,132	-	25,648,994	-	186,250	55,000	-	37,386,376
Total Exp. & OFU	63,269,727	3,677,500	32,180,470	4,321,175	18,431,610	4,044,991	626,835	126,552,308
Excess (Deficit) of Revenues & OFS over (under) Exp. & OFU	(2,652,538)	(221,660)	(1,481,620)	(597,145)	(292,403)	(284,691)	(347,700)	(5,877,757)
Ending Fund Balances/Equities	19,141,671	3,113,859	3,561,110	3,010,626	22,594,733	213,167	5,747,573	57,382,739

City of Auburn

General Fund (Fund 100 only) - Overview of Changes in Fund Balance

The City Council's approach to determining the level of fund balance to be maintained in the City's General Fund is two-fold: 1) a strong budget administration and monitoring process that enables a timely management response to changing economic conditions; and 2) commitment to a taxation level that will support the provision of services and facilities, as well as provide a modest reserve. Management strives to maintain a fund balance that is 20-25% of expenditures. In 2001, the Council created a Permanent Reserve, to be used only in times of natural disaster or significant, unexpected economic stress. Maintaining strong reserves is a strategy that has worked well over the years. In the 1990s, this approach sustained the City during recovery from hurricanes and is helping to mitigate the effects of the current recession.

	Audited	Original Budget		Mid-Biennium	
	Actual	Original Budget		Adjusted Budget	
	FY2010	FY2011	FY2012	FY2011	FY2012
	\$	\$	\$	\$	\$
Beginning Fund Balance⁽¹⁾	25,686,770	19,648,625	16,613,896	23,374,403	21,794,209
Revenues	52,114,937	50,979,382	51,355,050	53,816,029	60,375,939
Other Financing Sources (OFS)	15,396,250	466,250	241,250	466,250	241,250
Total Revenues & OFS	67,511,187	51,445,632	51,596,300	54,282,279	60,617,189
Expenditures	46,971,170	45,345,355	43,933,279	47,649,777	51,773,595
Other Financing Uses (OFU)	22,852,384	9,135,006	9,503,160	8,212,696	11,496,132
Total Expenditures & OFU	69,823,554	54,480,361	53,436,439	55,862,473	63,269,727
Excess of Revenues & OFS over Expenditures & OFU	(2,312,367)	(3,034,729)	(1,840,139)	(1,580,194)	(2,652,538)
Ending Fund Balance	23,374,403	16,613,896	14,773,757	21,794,209	19,141,671
Less: Permanent Reserve Fund	4,682,899	4,350,402	4,080,729	4,350,402	4,080,729
Net Ending Fund Balance	18,691,504	12,263,494	10,693,028	17,443,807	15,060,942
Net Ending Fund Balance as a % of Expenditures and OFU	26.77%	22.51%	20.01%	31.23%	23.80%



⁽¹⁾ Beginning fund balances include the Permanent Reserve.

City of Auburn

General Fund (Fund 100 only) - Revenues and Other Financing Sources

Revenue Sources	Audited	Actual as		Original Budget		Mid-Biennium		Increase / (Decrease)	
	Actual	of June 30				Adjusted Budget		Adjusted > Original	
	FY2010	Amount	As %*	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
	\$	\$		\$	\$	\$	\$	\$	\$
Sales and use taxes	21,081,232	16,514,241	73.2%	20,625,000	20,725,000	22,550,000	28,541,500	1,925,000	7,816,500
Other locally levied taxes	2,408,768	1,952,264	78.0%	2,260,000	2,360,000	2,502,000	2,579,200	242,000	219,200
Locally Levied Taxes	23,490,000	18,466,505	73.7%	22,885,000	23,085,000	25,052,000	31,120,700	2,167,000	8,035,700
State Shared Taxes	654,127	586,113	92.7%	674,140	674,140	632,140	635,640	(42,000)	(38,500)
Ad valorem taxes	3,662,878	3,705,010	99.2%	3,736,150	3,810,373	3,736,150	3,788,067	-	(22,306)
Government services fees	429,140	767,338	103.7%	390,000	390,000	740,000	490,000	350,000	100,000
Property Taxes	4,092,018	4,472,348	99.9%	4,126,150	4,200,373	4,476,150	4,278,067	350,000	77,694
Franchise fees	952,439	920,825	96.9%	960,000	970,000	950,000	975,000	(10,000)	5,000
General business license fees	5,494,868	5,499,993	99.9%	5,385,000	5,385,000	5,505,000	5,510,000	120,000	125,000
Residential rental license fees	1,169,660	1,138,182	97.7%	1,165,000	1,165,000	1,165,000	1,165,000	-	-
Construction permit fees	629,600	363,293	90.8%	635,000	650,000	400,000	460,000	(235,000)	(190,000)
Occupation license fee	8,448,505	6,613,185	76.8%	8,256,000	8,297,205	8,615,000	8,873,000	359,000	575,795
Other licenses and permits	767,514	523,751	81.3%	883,000	892,300	644,400	704,210	(238,600)	(188,090)
Licenses and Permits	17,462,586	15,059,229	87.2%	17,284,000	17,359,505	17,279,400	17,687,210	(4,600)	327,705
Court fines	1,002,192	695,793	85.9%	760,000	760,000	810,000	829,440	50,000	69,440
Other fines and costs	321,106	253,730	96.8%	280,000	285,000	262,000	279,200	(18,000)	(5,800)
Fines and Costs	1,323,298	949,523	88.6%	1,040,000	1,045,000	1,072,000	1,108,640	32,000	63,640
Public Safety charges - AU	2,065,958	1,652,374	78.2%	2,112,000	2,114,000	2,112,000	2,114,000	-	-
Other charges for services	1,796,375	1,665,615	87.3%	1,547,750	1,567,850	1,907,750	2,175,978	360,000	608,128
Charges for Services	3,862,333	3,317,989	82.5%	3,659,750	3,681,850	4,019,750	4,289,978	360,000	608,128
Investment interest	173,195	111,948	74.6%	200,000	200,000	150,000	151,000	(50,000)	(49,000)
Miscellaneous revenue	1,057,380	780,064	68.8%	1,110,342	1,109,182	1,134,589	1,104,704	24,247	(4,478)
Other Revenue	1,230,575	892,012	69.4%	1,310,342	1,309,182	1,284,589	1,255,704	(25,753)	(53,478)
Total Revenue	52,114,937	43,743,719	81.3%	50,979,382	51,355,050	53,816,029	60,375,939	2,836,647	9,020,889
Transfers from:									
State 7c Gas Tax Fund	90,000	168,750	75.0%	225,000	90,000	225,000	90,000	-	-
State 9c Gas Tax Fund	80,000	127,500	75.0%	170,000	80,000	170,000	80,000	-	-
Sewer Fund	71,250	53,438	75.0%	71,250	71,250	71,250	71,250	-	-
Transfers in-Other Funds	241,250	349,688	75.0%	466,250	241,250	466,250	241,250	-	-
Proceeds from Borrowing	15,155,000	-	n/a	-	-	-	-	-	-
Total Other Financing Sources	15,396,250	349,688	75.0%	466,250	241,250	466,250	241,250	-	-
Total Revenues & Other Financing Sources	67,511,187	44,093,407	81.2%	51,445,632	51,596,300	54,282,279	60,617,189	2,836,647	9,020,889

*As % of Mid-Biennium Adjusted Budget for Current Fiscal Year.

City of Auburn

General Fund (Fund 100 only) - Expenditures

Departments/Divisions	Audited	Original Budget		Mid-Biennium Adjusted Budget		Increase / (Decrease) Adjusted > Original	
	Actual	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
	FY2010						
	\$	\$	\$	\$	\$	\$	\$
City Council	173,309	190,776	190,776	190,776	190,776	-	-
Office of the City Manager	826,096	787,843	786,314	797,464	796,224	9,621	9,910
Judicial	710,462	695,740	685,004	799,313	740,038	103,573	55,034
Information Technology							
Info Tech	1,011,683	1,098,467	983,262	1,098,467	983,262	-	-
GIS	328,975	385,118	384,687	385,118	384,687	-	-
Total Info Tech	1,340,658	1,483,585	1,367,949	1,483,585	1,367,949	-	-
Finance	1,376,452	1,520,789	1,449,268	1,520,789	1,449,268	-	-
Economic Development	953,909	973,429	976,777	973,429	976,777	-	-
Human Resources							
Human Resources	663,899	728,668	721,825	728,668	721,825	-	-
Risk Management	204,613	283,000	290,000	283,000	290,000	-	-
Total Human Resources	868,512	1,011,668	1,011,825	1,011,668	1,011,825	-	-
Public Safety							
Administration	1,975,611	1,977,389	1,942,975	2,340,530	2,231,795	363,141	288,820
Police	8,520,234	8,730,309	8,605,284	8,988,405	9,135,287	258,096	530,003
Fire	4,460,247	4,493,960	4,510,352	4,556,179	4,996,318	62,219	485,966
Communications	839,094	856,097	854,065	895,859	925,674	39,762	71,609
Codes	516,995	602,466	610,283	602,466	610,283	-	-
Total Public Safety	16,312,181	16,660,221	16,522,959	17,383,439	17,899,357	723,218	1,376,398
Public Works							
Administration	550,339	563,006	559,822	563,006	597,647	-	37,825
Construction & Maint.	1,244,571	1,212,092	1,213,087	1,248,117	1,778,374	36,025	565,287
Engineering Design	912,699	944,039	958,759	944,039	858,871	-	(99,888)
Inspection	425,716	460,928	463,837	460,928	467,570	-	3,733
Traffic Engineering	332,834	317,558	306,450	353,129	390,673	35,571	84,223
Total Public Works	3,466,159	3,497,623	3,501,955	3,569,219	4,093,135	71,596	591,180
Environmental Services							
Administration	253,596	273,285	264,687	273,285	264,687	-	-
Animal Control	173,234	213,349	209,811	227,718	244,572	14,369	34,761
ROW Maint.	553,704	545,880	513,913	726,483	568,117	180,603	54,204
Fleet Services	660,870	702,929	699,651	817,911	829,651	114,982	130,000
Total Environ. Services	1,641,404	1,735,443	1,688,062	2,045,397	1,907,027	309,954	218,965
Library	1,443,504	1,534,766	1,515,127	1,534,766	1,515,127	-	-
Parks & Recreation							
Administration	1,275,937	1,380,847	1,355,167	1,380,847	1,377,152	-	21,985
Leisure Services	1,520,633	1,557,012	1,459,248	1,567,012	1,567,241	10,000	107,993
Parks & Facilities	1,989,208	2,174,634	2,059,391	2,229,942	2,174,634	55,308	115,243
Total Parks & Recreation	4,785,778	5,112,493	4,873,806	5,177,801	5,119,027	65,308	245,221
Planning	671,641	700,493	702,624	700,493	702,624	-	-
Departmental Totals	34,570,065	35,904,869	35,272,446	37,188,139	37,769,154	1,283,270	2,496,708
Non-Departmental							
General Operations	3,370,153	1,747,715	1,746,688	1,708,141	1,805,332	(39,574)	58,644
Project Operations	1,792,632	531,147	-	6,361	3,016,000	(524,786)	3,016,000
Outside Agencies	812,921	859,125	823,410	894,125	890,389	35,000	66,979
Debt Service	6,425,399	6,302,499	6,090,735	7,853,011	8,292,720	1,550,512	2,201,985
Non-Departmental Totals	12,401,105	9,440,486	8,660,833	10,461,638	14,004,441	1,021,152	5,343,608
Total Expenditures	46,971,170	45,345,355	43,933,279	47,649,777	51,773,595	2,304,422	7,840,316
Transfers to Other Funds	820,104	108,620	528,448	308,120	1,090,000	199,500	561,552
Transfers to Component Units	22,032,280	9,026,386	8,974,712	7,904,576	10,406,132	(1,121,810)	1,431,420
Total Other Financing Uses	22,852,384	9,135,006	9,503,160	8,212,696	11,496,132	(922,310)	1,992,972
Total Expenditures and Transfers	69,823,554	54,480,361	53,436,439	55,862,473	63,269,727	1,382,112	9,833,288

City of Auburn

General Fund (Fund 100 only) - Expenditures by Department and Category

FY2011 Adjusted Expenditures

	Personal Services	Contractual Services	Commo- dities	Capital Outlay	Debt Service	Other	Totals
	\$	\$	\$	\$	\$	\$	\$
City Council	79,226	87,300	24,250	-	-	-	190,776
Office of the City Manager	731,510	48,854	17,100	-	-	-	797,464
Judicial	557,751	217,797	23,765	-	-	-	799,313
Information Technology							
<i>Information Technology</i>	549,731	205,754	242,982	-	-	100,000	1,098,467
<i>GIS</i>	242,400	62,626	80,092	-	-	-	385,118
Finance	1,232,217	194,237	94,335	-	-	-	1,520,789
Economic Development	912,462	38,572	22,395	-	-	-	973,429
Human Resources							
<i>Human Resources</i>	542,121	177,284	9,263	-	-	-	728,668
<i>Risk Management</i>	-	283,000	-	-	-	-	283,000
Public Safety							
<i>Administration</i>	312,516	1,907,663	120,351	-	-	-	2,340,530
<i>Police</i>	7,962,624	112,358	659,403	239,020	-	15,000	8,988,405
<i>Fire</i>	4,241,830	92,899	202,108	19,343	-	-	4,556,180
<i>Communications</i>	758,602	103,265	33,991	-	-	-	895,858
<i>Codes Enforcement</i>	542,942	46,049	13,475	-	-	-	602,466
Public Works							
<i>Administration</i>	393,051	128,321	41,634	-	-	-	563,006
<i>Construction</i>	933,034	116,670	176,413	22,000	-	-	1,248,117
<i>Engineering Design</i>	868,937	36,504	38,599	-	-	-	944,040
<i>Inspection</i>	420,290	20,365	20,273	-	-	-	460,928
<i>Traffic Engineering</i>	232,526	12,627	83,685	24,290	-	-	353,128
Environmental Services							
<i>Administration</i>	107,355	120,832	45,097	-	-	-	273,284
<i>Animal Control</i>	115,733	8,294	15,049	-	-	88,643	227,719
<i>ROW</i>	443,385	30,157	78,548	174,393	-	-	726,483
<i>Fleet Services</i>	573,745	73,502	66,097	104,567	-	-	817,911
Library	1,193,909	172,960	167,897	-	-	-	1,534,766
Parks and Recreation							
<i>Administration</i>	354,188	522,058	319,601	-	-	185,000	1,380,847
<i>Leisure Services</i>	1,319,102	103,547	144,363	-	-	-	1,567,012
<i>Parks and Facilities</i>	1,730,064	125,463	319,107	55,308	-	-	2,229,942
Planning	606,449	60,914	30,130	-	-	3,000	700,493
General Operations	125,829	1,425,796	87,234	-	-	69,282	1,708,141
Project Operations	-	-	-	6,361	-	-	6,361
Outside Agencies	-	-	-	-	-	894,125	894,125
Debt Service							
Permanent debt	-	-	-	-	7,853,011	-	7,853,011
Transfers to							
<i>Other Funds</i>	-	-	-	-	-	308,120	308,120
<i>Component Units</i>							
<i>Auburn City Schools</i>	-	-	-	-	-	7,050,759	7,050,759
<i>Public Park & Rec Board</i>	-	-	-	-	-	202,487	202,487
<i>Industrial Dev Board</i>	-	-	-	-	-	651,330	651,330
Total Expenditures	28,083,529	6,535,668	3,177,237	645,282	7,853,011	9,567,746	55,862,473
As % of Total Expenditures	50%	12%	6%	1%	14%	17%	100%

City of Auburn

General Fund (Fund 100 only) - Expenditures by Department and Category

FY2012 Adjusted Expenditures

	Personal Services	Contractual Services	Commo-dities	Capital Outlay	Debt Service	Other	Totals
	\$	\$	\$	\$	\$	\$	\$
City Council	79,226	87,300	24,250	-	-	-	190,776
Office of the City Manager	733,741	46,283	16,200	-	-	-	796,224
Judicial	502,776	213,353	23,909	-	-	-	740,038
Information Technology							
<i>Information Technology</i>	558,144	194,925	230,193	-	-	-	983,262
<i>GIS</i>	249,481	59,330	75,876	-	-	-	384,687
Finance	1,200,184	184,014	65,070	-	-	-	1,449,268
Economic Development	919,018	36,542	21,217	-	-	-	976,777
Human Resources							
<i>Human Resources</i>	545,267	167,783	8,775	-	-	-	721,825
<i>Risk Management</i>	-	290,000	-	-	-	-	290,000
Public Safety							
<i>Administration</i>	315,374	1,829,264	87,157	-	-	-	2,231,795
<i>Police</i>	8,107,258	105,095	642,934	265,000	-	15,000	9,135,287
<i>Fire</i>	4,328,890	92,315	225,111	350,000	-	-	4,996,316
<i>Communications</i>	792,990	106,319	26,365	-	-	-	925,674
<i>Codes Enforcement</i>	553,891	43,626	12,766	-	-	-	610,283
Public Works							
<i>Administration</i>	398,812	159,435	39,400	-	-	-	597,647
<i>Construction</i>	948,716	152,674	211,984	465,000	-	-	1,778,374
<i>Engineering Design</i>	785,042	34,583	39,246	-	-	-	858,871
<i>Inspection</i>	425,338	19,293	22,939	-	-	-	467,570
<i>Traffic Engineering</i>	225,894	40,327	109,453	15,000	-	-	390,674
Environmental Services							
<i>Administration</i>	107,490	114,473	42,724	-	-	-	264,687
<i>Animal Control</i>	113,423	7,857	14,257	-	-	109,035	244,572
<i>ROW</i>	456,017	28,570	83,531	-	-	-	568,118
<i>Fleet Services</i>	577,266	59,766	62,618	130,000	-	-	829,650
Library	1,192,210	163,857	159,061	-	-	-	1,515,128
Parks and Recreation							
<i>Administration</i>	358,330	516,082	317,740	-	-	185,000	1,377,152
<i>Leisure Services</i>	1,331,605	92,529	143,107	-	-	-	1,567,241
<i>Parks and Facilities</i>	1,743,300	124,478	306,856	-	-	-	2,174,634
Planning	613,372	57,708	28,544	-	-	3,000	702,624
General Operations	124,802	1,445,796	87,234	-	-	147,500	1,805,332
Project Operations	-	-	-	3,016,000	-	-	3,016,000
Outside Agencies	-	-	-	-	-	890,389	890,389
Debt Service							
<i>Permanent debt</i>	-	-	-	-	8,292,720	-	8,292,720
Transfers to							
<i>Other Funds</i>	-	-	-	-	-	1,090,000	1,090,000
<i>Component Units</i>							
<i>Auburn City Schools</i>	-	-	-	-	-	9,550,759	9,550,759
<i>Public Park & Rec Board</i>	-	-	-	-	-	173,873	173,873
<i>Industrial Dev Board</i>	-	-	-	-	-	681,500	681,500
Total Expenditures & OFU	28,287,857	6,473,577	3,128,517	4,241,000	8,292,720	12,846,056	63,269,727
As % of Total Expend	45%	10%	5%	7%	13%	20%	100%

City of Auburn

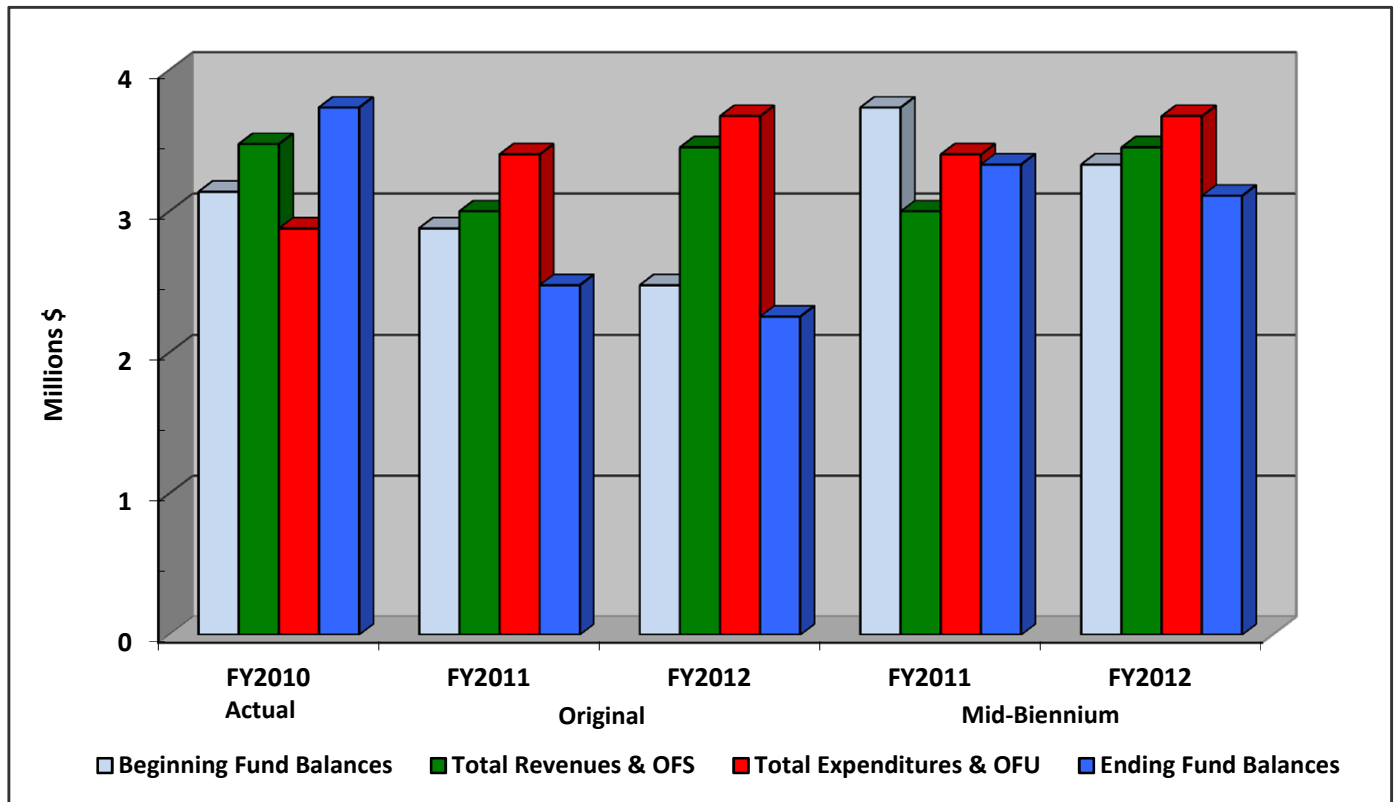
Total Special Activities of the General Fund - Overview of Changes in Fund Balances

Special Activities of the General Fund are used to provide a separate accounting for insurance-related services that are provided by the City to all City departments, as well as to the Auburn Water Works Board.

Liability Risk Retention Sub-Fund accounts for the costs of operating the City's general liability and workers' compensation self-insurance program and funding self-insured retentions for other liability exposures.

Employee Benefit Self-Insurance Sub-Fund accounts for the cost of operating the City's self-insured employee health benefits program.

	Audited Actual	Original Budget		Mid-Biennium Adjusted Budget	
	FY2010	FY2011	FY2012	FY2011	FY2012
	\$	\$	\$	\$	\$
Beginning Fund Balances	3,141,490	2,883,430	2,480,370	3,738,579	3,335,519
Revenues	2,919,382	3,002,840	3,005,840	3,002,840	3,005,840
Other Financing Sources (OFS)	560,000	-	450,000	-	450,000
Total Revenues & OFS	3,479,382	3,002,840	3,455,840	3,002,840	3,455,840
Expenditures	2,882,293	3,405,900	3,677,500	3,405,900	3,677,500
Other Financing Uses (OFU)	-	-	-	-	-
Total Expenditures & OFU	2,882,293	3,405,900	3,677,500	3,405,900	3,677,500
Excess (Deficit) of Revenues & OFS over (under) Expenditures & OFU	597,089	(403,060)	(221,660)	(403,060)	(221,660)
Ending Fund Balances	3,738,579	2,480,370	2,258,710	3,335,519	3,113,859



City of Auburn

Special Activities of the General Fund

Comparative Revenue, Expenditures, and Changes in Fund Balances

Liability Risk Retention Fund

	Audited Actual	Original Budget		Mid-Biennium Adjusted Budget		Increase/(Decrease) Adjusted > Original	
	FY2010	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
	\$	\$	\$	\$	\$		
Beginning fund balance	1,211,786	1,241,121	706,621	1,368,725	834,225		
Revenues:							
Interest	13,470	10,000	12,000	10,000	12,000	-	-
Insurance reimbursement	100	-	-	-	-	-	-
Reimbursement from AU	-	24,000	24,000	24,000	24,000	-	-
Total revenues	13,570	34,000	36,000	34,000	36,000	-	-
Other financing sources (OFS):							
Transfers in from other funds	560,000	-	450,000	-	450,000	-	-
Total revenues and OFS	573,570	34,000	486,000	34,000	486,000	-	-
Expenditures:							
Claims payments	211,940	257,000	257,000	257,000	257,000	-	-
Liability Retention	105,721	161,000	162,000	161,000	162,000	-	-
Premium expenditures	65,328	88,000	89,000	88,000	89,000	-	-
Legal Professional Services	2,377	12,500	12,500	12,500	12,500	-	-
Administration fees	31,265	50,000	50,000	50,000	50,000	-	-
Total expenditures	416,631	568,500	570,500	568,500	570,500	-	-
Other financing uses (OFU):							
Operating transfers to other funds	-	-	-	-	-	-	-
Total expenditures & OFU	416,631	568,500	570,500	568,500	570,500	-	-
Excess of revenue and other sources over expenditures and other uses	156,939	(534,500)	(84,500)	(534,500)	(84,500)		
Ending fund balance	1,368,725	706,621	622,121	834,225	749,725		

Employee Benefit Self-Insurance Fund

	Audited Actual	Original Budget		Mid-Biennium Adjusted Budget		Increase/(Decrease) Adjusted > Original	
	FY2010	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
	\$	\$	\$	\$	\$		
Beginning fund balance	1,929,704	1,642,309	1,773,749	2,369,854	2,501,294		
Revenues:							
Employer premiums	1,818,181	1,865,800	1,865,800	1,865,800	1,865,800	-	-
Employee premiums	1,059,224	1,083,040	1,083,040	1,083,040	1,083,040	-	-
Interest	22,648	20,000	21,000	20,000	21,000	-	-
Claims reimbursement	5,759	-	-	-	-	-	-
Total revenues	2,905,812	2,968,840	2,969,840	2,968,840	2,969,840	-	-
Other financing sources (OFS):							
Transfers in from other funds	-	-	-	-	-	-	-
Total revenues and OFS	2,905,812	2,968,840	2,969,840	2,968,840	2,969,840	-	-
Expenditures:							
Claims payments	2,100,735	2,428,000	2,662,000	2,428,000	2,662,000	-	-
Premium expenditures	197,687	226,500	246,500	226,500	246,500	-	-
Administration fees	167,240	182,900	198,500	182,900	198,500	-	-
Total expenditures	2,465,662	2,837,400	3,107,000	2,837,400	3,107,000	-	-
Other financing uses (OFU):							
Operating transfers to other funds	-	-	-	-	-	-	-
Total expenditures and OFU	2,465,662	2,837,400	3,107,000	2,837,400	3,107,000	-	-
Excess of revenue and other sources over expenditures and other uses	440,150	131,440	(137,160)	131,440	(137,160)		
Ending fund balance	2,369,854	1,773,749	1,636,589	2,501,294	2,364,134		

City of Auburn

Total Special Revenue Funds - Overview of Changes in Fund Balances

Special revenue funds are operating funds used to account for the proceeds of specific revenue sources that are legally restricted to be spent for specific purposes. Generally accepted accounting principles require these separate Special Revenue Funds, which demonstrate compliance with the legal restrictions on the use of these revenues. The City of Auburn budgets for the following special revenue funds:

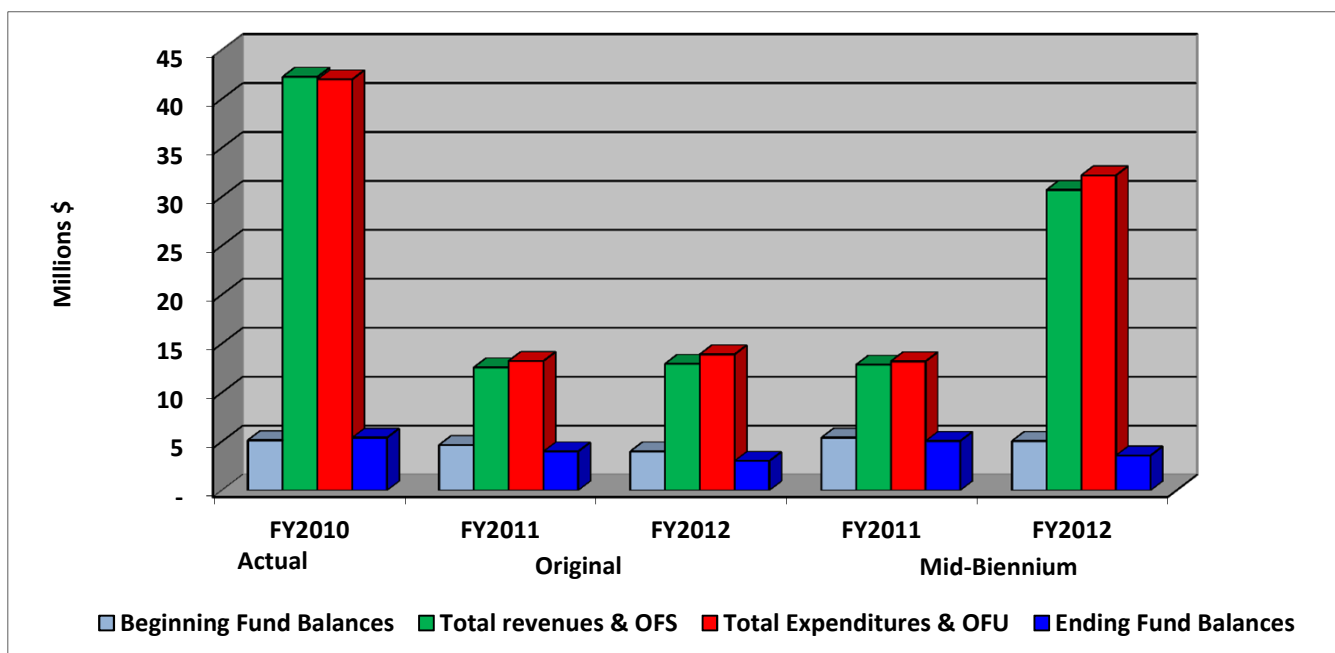
Seven Cent State Gas Tax Fund accounts for funds received from the State of Alabama and disbursed for street-related projects.

Nine Cent State Gas Tax Fund accounts for Auburn's share of the State of Alabama four cent and five cent gas tax revenues which is disbursed for the resurfacing and restoration of roads, bridges, and streets.

Special School Tax Fund accounts for eleven mill ad valorem tax revenues used to pay principal and interest on bonds issued for school purposes and five mill ad valorem tax revenues used in furtherance of public education.

Public Safety Substance Abuse Prevention Fund accounts for funds received from the U.S. Marshall used for enforcement of laws against drug trafficking.

	Audited	Original Budget		Mid-Biennium Adjusted Budget	
	Actual	FY2011	FY2012	FY2011	FY2012
	FY2010				
	\$	\$	\$	\$	\$
Beginning Fund Balances	5,122,085	4,630,110	3,975,456	5,385,356	5,042,730
Revenues	12,841,128	12,556,500	12,925,500	12,838,475	12,673,850
Other Financing Sources (OFS)	29,407,754	-	-	-	18,025,000
Total revenues & OFS	42,248,881	12,556,500	12,925,500	12,838,475	30,698,850
Expenditures	6,251,332	5,382,515	5,746,744	5,352,462	6,531,476
Other Financing Uses (OFU):	35,734,277	7,828,639	8,148,994	7,828,639	25,648,994
Total Expenditures & OFU	41,985,610	13,211,154	13,895,738	13,181,101	32,180,470
Excess (Deficit) of Revenues & OFS over(under) Expenditures & OFU	263,272	(654,654)	(970,238)	(342,626)	(1,481,620)
Ending Fund Balances	5,385,356	3,975,456	3,005,218	5,042,730	3,561,110



City of Auburn

Special Revenue Funds

Comparative Statement of Revenues, Expenditures and Changes in Fund Balances

Seven Cent State Gas Tax Fund

	Audited	Original Budget		Mid-Biennium Adjusted Budget		Increase/(Decrease) Adjusted > Original	
	Actual	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
	FY2010						
	\$	\$	\$	\$	\$		
Beginning fund balance	112,848	121,901	16,401	159,682	54,182		
Revenues:							
State shared gasoline tax	135,549	118,500	118,500	118,500	118,500	-	-
Interest	1,286	1,000	1,000	1,000	1,000	-	-
Total revenues	136,835	119,500	119,500	119,500	119,500	-	-
Other financing sources (OFS):							
Transfers in from other funds	-	-	-	-	-	-	-
Total revenues and OFS	136,835	119,500	119,500	119,500	119,500	-	-
Other financing uses (OFU):							
Transfers to other funds	90,000	225,000	100,000	225,000	100,000	-	-
Excess/(deficit) of revenue and other sources over/(under) expenditures and other uses	46,835	(105,500)	19,500	(105,500)	19,500		
Ending fund balance	159,682	16,401	35,901	54,182	73,682		

Nine Cent State Gas Tax Fund

	Audited	Original Budget		Mid-Biennium Adjusted Budget		Increase/(Decrease) Adjusted > Original	
	Actual	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
	FY2010						
	\$	\$	\$	\$	\$		
Beginning fund balance	92,913	82,849	8,849	119,522	45,522		
Revenues:							
State shared gasoline tax	105,605	95,000	95,000	95,000	95,000	-	-
Interest	1,005	1,000	1,000	1,000	1,000	-	-
Total revenues	106,609	96,000	96,000	96,000	96,000	-	-
Other financing sources (OFS):							
Transfers in from other funds	-	-	-	-	-	-	-
Total revenues and OFS	106,609	96,000	96,000	96,000	96,000	-	-
Other financing uses (OFU):							
Transfers to other funds	80,000	170,000	95,000	170,000	95,000	-	-
Excess/(deficit) of revenue and other sources over/(under) expenditures and other uses	26,609	(74,000)	1,000	(74,000)	1,000		
Ending fund balance	119,522	8,849	9,849	45,522	46,522		

City of Auburn

Special Revenue Funds

Comparative Statement of Revenues, Expenditures and Changes in Fund Balances

Special School Ad Valorem Tax ~ A Major Fund

	Audited	Original Budget		Mid-Biennium Adjusted Budget		Increase/(Decrease) Adjusted > Original	
	Actual	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
Beginning fund balance	\$ 4,707,805	\$ 4,381,691	\$ 3,921,537	\$ 4,997,226	\$ 4,834,070		
Revenues:							
General property tax	12,419,405	12,273,000	12,642,000	12,524,000	12,405,350	251,000	(236,650)
Interest	68,555	65,000	65,000	65,000	50,000	-	(15,000)
Total revenues	12,487,960	12,338,000	12,707,000	12,589,000	12,455,350	251,000	(251,650)
Other financing sources (OFS)							
Proceeds of debt	29,407,754	-	-	-	18,025,000	-	18,025,000
Total Other Financing Sources	29,407,754	-	-	-	18,025,000	-	18,025,000
Total revenues and OFS	41,895,714	12,338,000	12,707,000	12,589,000	30,480,350	251,000	17,773,350
Expenditures:							
General Operations							
Tax administration fee	428,529	412,000	419,000	460,100	467,600	48,100	48,600
Debt Service	5,613,487	4,952,515	5,309,744	4,858,417	6,045,876	(94,098)	736,132
Total Expenditures	6,042,016	5,364,515	5,728,744	5,318,517	6,513,476	(45,998)	784,732
Other financing uses (OFU)							
Pymt to Refunded Bond Escrow Agent	29,084,241	-	-	-	-	-	-
Transfer to Board Of Education	6,480,036	7,433,639	7,953,994	7,433,639	25,453,994	-	17,500,000
Total Other Financing Uses	35,564,277	7,433,639	7,953,994	7,433,639	25,453,994	-	17,500,000
Total expenditures and OFU	41,606,294	12,798,154	13,682,738	12,752,156	31,967,470	(45,998)	18,284,732
Excess/(deficit) of revenue and other sources over/(under) expenditures and other uses	289,421	(460,154)	(975,738)	(163,156)	(1,487,120)		
Ending fund balance	4,997,226	3,921,537	2,945,799	4,834,070	3,346,950		

Public Safety Substance Abuse Prevention

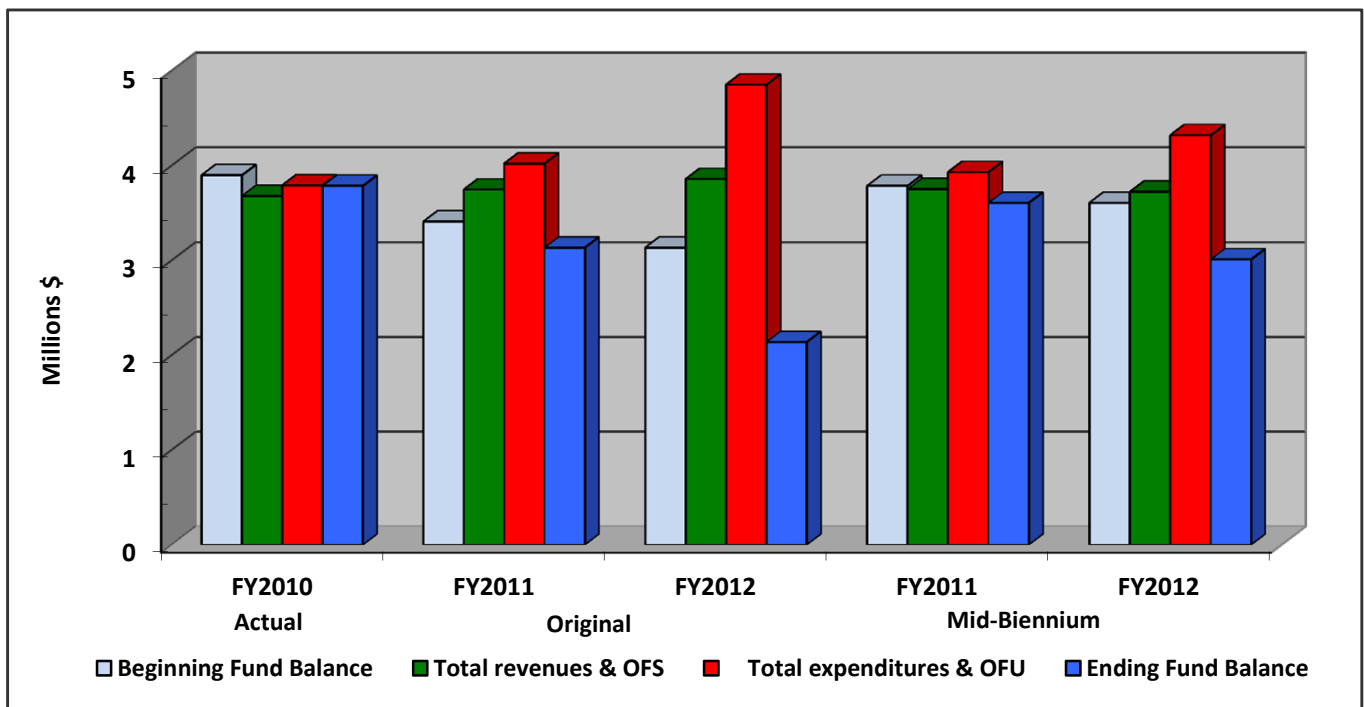
	Audited	Original Budget		Mid-Biennium Adjusted Budget		Increase/(Decrease) Adjusted > Original	
	Actual	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
Beginning fund balance	\$ 208,519	\$ 43,669	\$ 28,669	\$ 108,926	\$ 108,956		
Revenues:							
Confiscation Revenue	107,704	500	500	32,750	500	32,250	-
Grants	-	-	-	-	-	-	-
Interest	2,020	2,500	2,500	1,225	2,500	(1,275)	-
Total revenues	109,724	3,000	3,000	33,975	3,000	30,975	-
Other financing sources (OFS)							
Transfers in from other funds	-	-	-	-	-	-	-
Total Other Financing Sources	-	-	-	-	-	-	-
Total revenues and OFS	109,724	3,000	3,000	33,975	3,000	30,975	-
Expenditures:							
Total Expenditures	209,316	18,000	18,000	33,945	18,000	15,945	-
Excess/(deficit) of revenue and other sources over/(under) expenditures and other uses	(99,593)	(15,000)	(15,000)	30	(15,000)		
Ending fund balance	108,926	28,669	13,669	108,956	93,956		

City of Auburn

Debt Service Fund - Comparative Revenues, Expenditures and Changes in Fund Balance

The Special 5-Mill Tax Fund accounts for revenues received from five mills of ad valorem tax dedicated to the payment of principal and interest on bonds issued to finance projects approved by the citizens of Auburn in referenda.

	Audited	Original Budget		Mid-Biennium Adjusted Budget	
	Actual	FY2011	FY2012	FY2011	FY2012
	FY2010	FY2011	FY2012	FY2011	FY2012
	\$	\$	\$	\$	\$
Beginning Fund Balance	3,898,631	3,410,099	3,135,825	3,787,045	3,607,771
Revenues					
General property tax	3,657,712	3,708,000	3,819,000	3,708,000	3,679,030
Interest	4,663	40,000	40,000	45,000	45,000
Total revenues	3,662,375	3,748,000	3,859,000	3,753,000	3,724,030
Other financing sources (OFS)	18,865	-	-	-	-
Total revenues & OFS	3,681,240	3,748,000	3,859,000	3,753,000	3,724,030
Expenditures					
General Operations					
Tax Administration Fee	126,441	130,000	130,000	140,000	145,000
Debt Service	3,666,385	3,892,274	4,725,173	3,792,274	4,176,175
Total expenditures	3,792,826	4,022,274	4,855,173	3,932,274	4,321,175
Other financing uses (OFU)					
Transfers out	-	-	-	-	-
Total expenditures & OFU	3,792,826	4,022,274	4,855,173	3,932,274	4,321,175
Excess (deficit) of Revenue & OFS over(under) Expenditures & OFU	(111,586)	(274,274)	(996,173)	(179,274)	(597,145)
Ending Fund Balance	3,787,045	3,135,825	2,139,652	3,607,771	3,010,626



City of Auburn

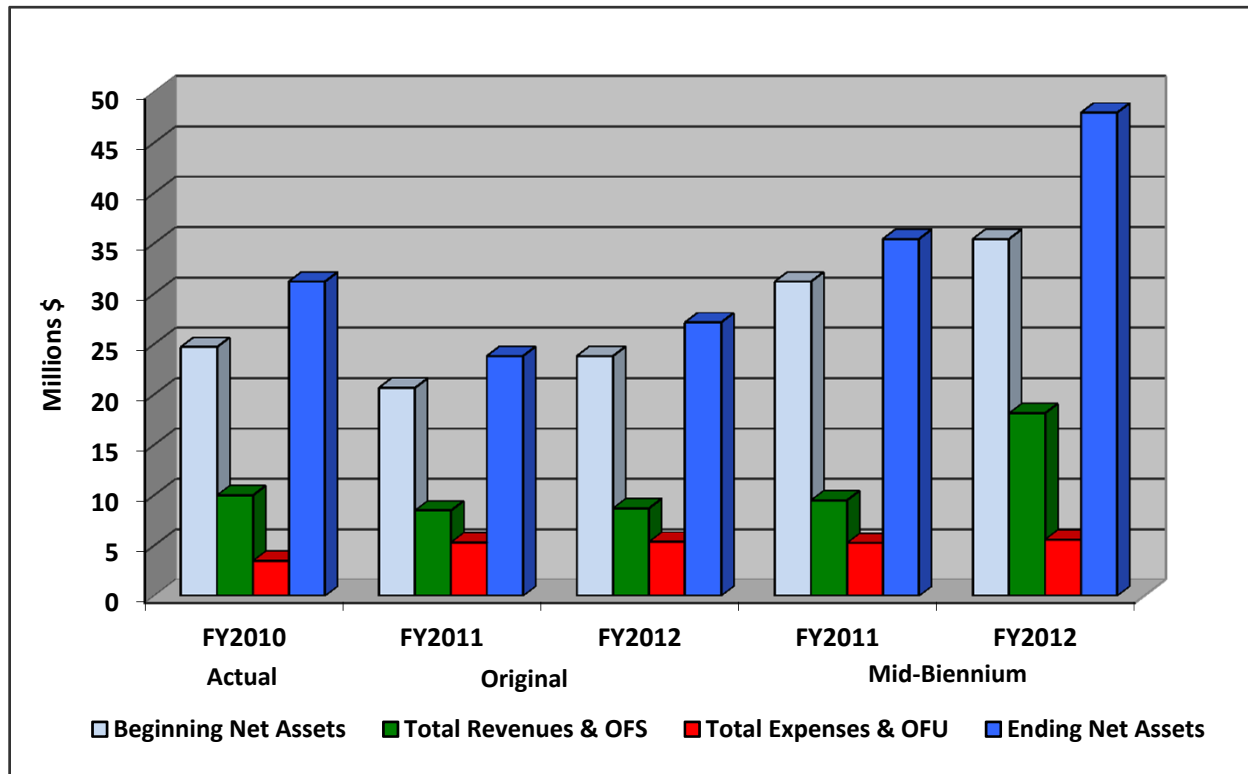
Sewer Fund - Overview of Changes in Net Assets

Enterprise funds are funds used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the cost, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Sewer Operating Fund accounts for revenues earned from and costs related to the provision of sewer service.

	Audited			Mid-Biennium	
	Actual [#]	Original Budget		Adjusted Budget	
	FY2010	FY2011	FY2012	FY2011	FY2012
	\$	\$	\$	\$	\$
Beginning Net Assets	24,705,484	20,654,666	23,818,010	31,206,611	35,446,179
Operating Revenue	9,432,604	8,134,500	8,356,980	9,155,060	9,629,207
Non-Operating Revenue	548,326	350,000	350,000	346,544	345,000
Other Financing Sources (OFS)	9,374	-	-	-	8,165,000
Total Revenues & OFS	9,990,304	8,484,500	8,706,980	9,501,604	18,139,207
Operating Expenses	3,417,927	5,249,906	5,304,172	5,190,786	5,528,710
Other Financing Uses (OFU)	71,250	71,250	71,250	71,250	71,250
Total Expenses & OFU	3,489,177	5,321,156	5,375,422	5,262,036	5,599,960
Excess of Revenues & OFS over Expenses & OFU	6,501,127	3,163,344	3,331,558	4,239,568	12,539,247
Ending Net Assets	31,206,611	23,818,010	27,149,568	35,446,179	47,985,427

[#] Actual amounts are reported on the full accrual basis (capital assets are capitalized and expensed through depreciation and principal debt payments are a reduction of liabilities). The budget is prepared on a modified accrual basis, including depreciation, capital outlays, and principal debt payments.



City of Auburn

Sewer Fund - Revenues and Expenses

	Audited	Original Budget		Mid-Biennium Adjusted Budget		Increase / (Decrease) Adjusted>Original	
	Actual	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
	FY2010						
Revenue							
<i>Operating Revenue</i>	\$	\$	\$	\$	\$	\$	\$
Sewer Service Fees	7,516,641	7,416,000	7,638,480	8,268,000	8,838,000	852,000	1,199,520
Sale of surplus assets	3,010	5,000	5,000	5,000	5,000	-	-
Sewer penalties	102,256	100,000	100,000	100,000	100,000	-	-
Sewer tap fees	490	3,000	3,000	5,000	3,000	2,000	-
Sewer surcharge	8,906	10,000	10,000	5,000	-	(5,000)	(10,000)
Sewer access fees	741,130	300,000	300,000	400,000	300,000	100,000	-
Grants	-	-	-	-	-	-	-
Misc. revenue	707,003	500	500	500	500	-	-
Reimbursement/Water Board	353,168	300,000	300,000	371,560	382,707	71,560	82,707
Total Operating Revenue	9,432,604	8,134,500	8,356,980	9,155,060	9,629,207	1,020,560	1,272,227
<i>Non-Operating Revenue</i>							
Investment interest	45,246	50,000	50,000	46,544	45,000	(3,456)	(5,000)
Capital Contributions	503,080	300,000	300,000	300,000	300,000	-	-
Total Non-Operating Revenue	548,326	350,000	350,000	346,544	345,000	(3,456)	(5,000)
<i>Other Financing Sources</i>							
Debt Proceeds	9,374	-	-	-	8,165,000	-	8,165,000
Total Revenue & Other Sources	9,990,304	8,484,500	8,706,980	9,501,604	18,139,207	1,017,104	9,432,227
Expenses							
<i>Sewer Administration</i>							
Personal Services	411,511	436,695	443,768	436,695	443,768	-	-
Contractual Services	678,344	770,500	790,500	770,500	790,500	-	-
Commodities	19,904	71,100	71,100	71,100	71,100	-	-
Capital Outlay	-	-	-	-	-	-	-
Total Sewer Administration	1,109,759	1,278,295	1,305,368	1,278,295	1,305,368	-	-
<i>Sewer Maintenance</i>							
Personal Services	511,648	576,151	589,073	576,151	589,073	-	-
Contractual Services	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-
Capital Outlay	-	100,000	-	40,880	-	(59,120)	-
Projects	-	-	111,000	-	111,000	-	-
Total Sewer Maintenance	511,648	676,151	700,073	617,031	700,073	(59,120)	-
<i>Watershed Management</i>							
Personal Services	-	-	-	-	-	-	-
Contractual Services	3,099	7,000	7,000	7,000	7,000	-	-
Commodities	-	2,000	2,000	2,000	2,000	-	-
Capital Outlay	-	-	-	-	-	-	-
Total Watershed Management	3,099	9,000	9,000	9,000	9,000	-	-
<i>General Operations</i>							
Contractual Services	36,369	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-
Debt Service - Principal	-	1,105,000	1,155,000	1,105,000	1,155,000	-	-
Debt Service - Interest	1,750,802	2,176,210	2,129,481	2,176,210	2,129,481	-	-
Debt Service - Bond Expenses	6,250	5,250	5,250	5,250	229,788	-	224,538
Total General Operations	1,793,421	3,286,460	3,289,731	3,286,460	3,514,269	-	224,538
<i>Project Operations</i>							
Total Operating Expenses	3,417,927	5,249,906	5,304,172	5,190,786	5,528,710	(59,120)	224,538
<i>Other Financing Uses (OFU)</i>							
Transfer to General Fund	-	-	-	-	-	-	-
Transfer to Water Board	-	-	-	-	-	-	-
Transfer to Liab/Risk Fund	71,250	71,250	71,250	71,250	71,250	-	-
Total Other Financing Uses	71,250	71,250	71,250	71,250	71,250	-	-
Total Expenses and Other Financing Uses (OFU)	3,489,177	5,321,156	5,375,422	5,262,036	5,599,960	(59,120)	224,538
Excess(deficit) of Revenue and Other Sources over(under) Expenses & Uses	6,501,127	3,163,344	3,331,558	4,239,568	12,539,247		
Beginning Net Assets	24,705,484	20,654,666	23,818,010	31,206,611	35,446,179		
Ending Net Assets	31,206,611	23,818,010	27,149,568	35,446,179	47,985,427		

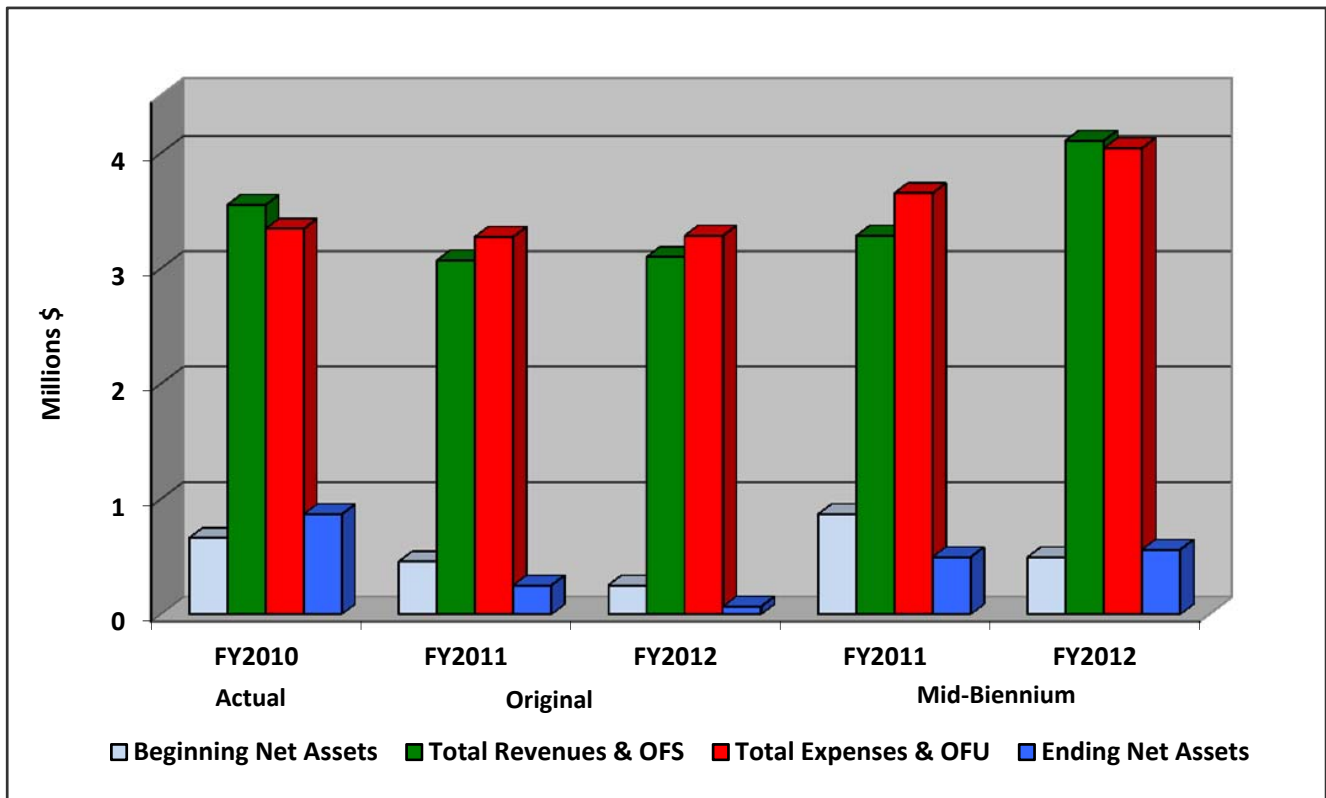
City of Auburn

Solid Waste Management Fund - Overview of Changes in Net Assets

Enterprise funds are funds used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the cost, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Solid Waste Management Fund accounts for revenues earned from and costs related to the provision of solid waste and recycling services.

	Audited	Original Budget		Mid-Biennium Adjusted Budget	
	Actual	FY2011	FY2012	FY2011	FY2012
	FY2010				
	\$	\$	\$	\$	\$
Beginning Net Assets	661,562	457,755	253,089	868,174	497,858
Operating Revenue	3,135,087	2,960,862	3,019,833	2,973,800	3,409,800
Non-Operating Revenue	155,101	500	500	500	500
Other Financing Sources (OFS)	260,104	108,620	78,448	308,120	700,000
Total Revenues & OFS	3,550,292	3,069,982	3,098,781	3,282,420	4,110,300
Operating Expenses	3,343,680	3,274,648	3,284,051	3,575,372	3,989,991
Other Financing Uses (OFU)	-	-	-	77,364	55,000
Total Expenses & OFU	3,343,680	3,274,648	3,284,051	3,652,736	4,044,991
Excess (deficit) of Revenues over (under) Expenses	206,612	(204,666)	(185,270)	(370,316)	65,309
Ending Net Assets	868,174	253,089	67,819	497,858	563,167



City of Auburn

Solid Waste Management Fund - Revenues and Expenses

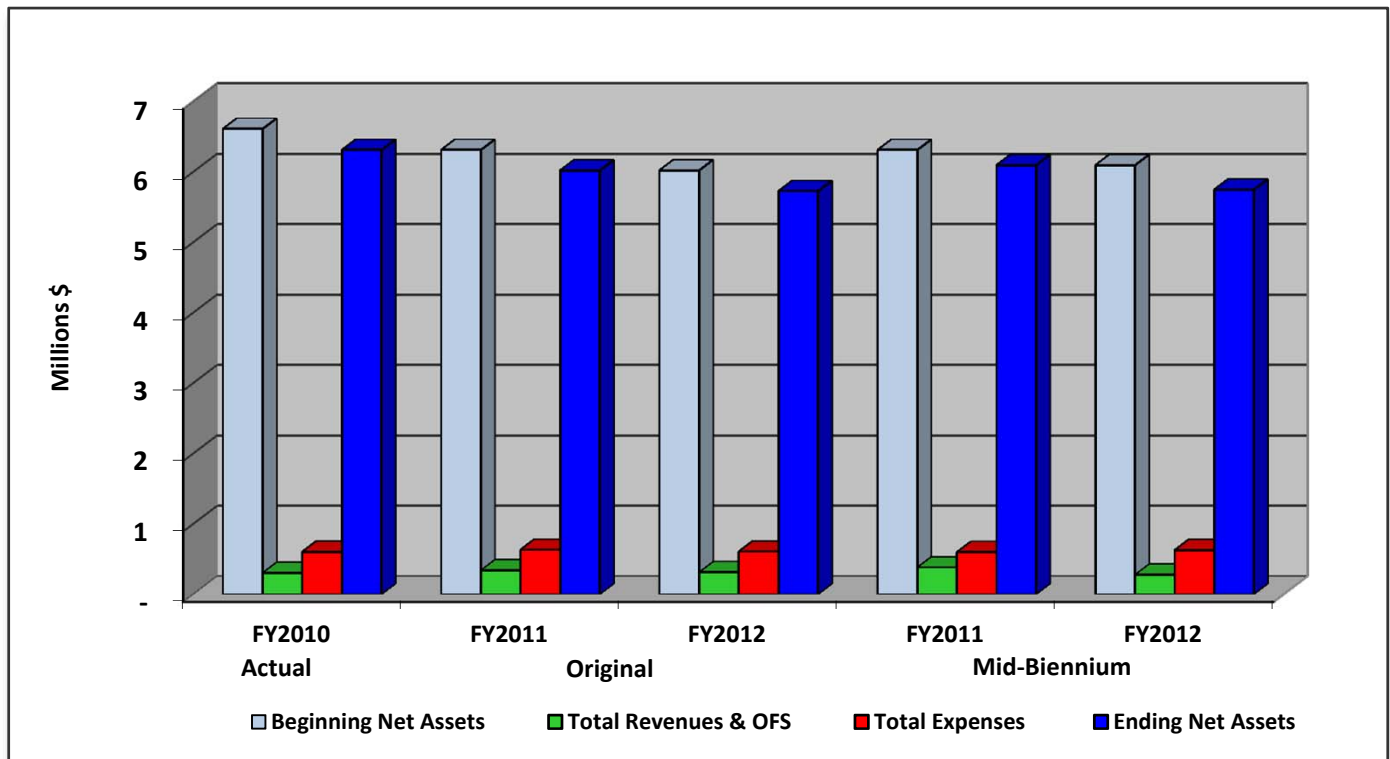
	Audited	Original Budget		Mid-Biennium		Increase / (Decrease)	
	Actual			Adjusted Budget			
	FY2010	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
Revenue							
<i>Operating Revenue</i>							
Operating Revenue	\$	\$	\$	\$	\$	\$	\$
Solid waste collection fees	3,096,865	2,923,562	2,982,033	2,908,000	3,344,000	(15,562)	361,967
Solid waste special collection fees	14,003	16,000	16,500	23,000	23,000	7,000	6,500
Solid waste white goods	2,736	2,500	2,500	1,000	1,000	(1,500)	(1,500)
Solid waste downtown collections	-	-	-	-	-	-	-
Recycling revenues	19,512	18,000	18,000	41,000	41,000	23,000	23,000
Gifts and donations	500	500	500	500	500	-	-
Miscellaneous revenue	1,471	300	300	300	300	-	-
Total Operating Revenue	3,135,087	2,960,862	3,019,833	2,973,800	3,409,800	12,938	389,967
<i>Non-Operating Revenue</i>							
Investment interest	292	500	500	500	500	-	-
Sale of surplus assets	14,478	-	-	-	-	-	-
Capital contributions	140,331	-	-	-	-	-	-
Total Non-Operating Revenue	155,101	500	500	500	500	-	-
<i>Other Financing Sources</i>							
Transfer in from General Fund	260,104	108,620	78,448	308,120	700,000	199,500	621,552
Total Revenue & OFS	3,550,292	3,069,982	3,098,781	3,282,420	4,110,300	212,438	1,011,519
Expenses							
<i>Administration</i>							
Personal Services	308,872	323,031	323,431	323,031	323,431	-	-
Contractual Services	135,000	135,000	135,000	135,000	172,090	-	37,090
Commodities	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Total - Administration	443,872	458,031	458,431	458,031	495,521	-	37,090
<i>Recycling Division</i>							
Personal Services	769,586	826,737	832,290	826,737	832,290	-	-
Contractual Services	293,594	321,500	321,500	321,500	321,500	-	-
Commodities	166,259	142,038	142,038	142,038	142,038	-	-
Capital Outlay	-	-	-	76,177	173,500	76,177	173,500
Projects	37,926	-	-	59,469	-	59,469	-
Total - Recycling Division	1,267,365	1,290,275	1,295,828	1,425,921	1,469,328	135,646	173,500
<i>Solid Waste Division</i>							
Personal Services	820,669	811,268	814,717	811,268	814,717	-	-
Contractual Services	535,624	486,000	486,000	494,990	486,000	8,990	-
Commodities	238,790	229,074	229,075	229,074	229,075	-	-
Capital Outlay	-	-	-	110,738	450,000	110,738	450,000
Total - Solid Waste Division	1,595,083	1,526,342	1,529,792	1,646,070	1,979,792	119,728	450,000
<i>General Operations</i>							
Personal Services	2,431	-	-	-	-	-	-
Contractual Services	34,929	-	-	34,100	34,100	34,100	34,100
Projects	-	-	-	11,250	11,250	11,250	11,250
Total - General Operations	37,360	-	-	45,350	45,350	45,350	45,350
Total Operating Expenses	3,343,680	3,274,648	3,284,051	3,575,372	3,989,991	300,724	705,940
<i>Other Financing Uses (OFU)</i>							
Transfers to General Fund	-	-	-	-	-	-	-
Transfers to Liab/Risk Fund	-	-	-	-	55,000	-	55,000
Transfers to Outside Agencies	-	-	-	77,364	-	77,364	-
Total Other Financing Uses	-	-	-	77,364	55,000	77,364	55,000
Total Expenses	3,343,680	3,274,648	3,284,051	3,652,736	4,044,991	378,088	760,940
Excess (deficit) of Revenue over (under) Expenses	206,612	(204,666)	(185,270)	(370,316)	65,309		
Beginning Net Assets	661,562	457,755	253,089	868,174	497,858		
Ending Net Assets	868,174	253,089	67,819	497,858	563,167		

City of Auburn

Public Park and Recreation Board - Overview of Changes in Net Assets

Public Park and Recreation Board Fund accounts for revenues earned from and costs related to the operation of the Yarbrough Tennis Center.

	Audited Actual	Original Budget		Mid-Biennium Adjusted Budget	
	FY2010	FY2011	FY2012	FY2011	FY2012
	\$	\$	\$	\$	\$
Beginning Net Assets	6,609,815	6,310,809	6,019,982	6,310,809	6,095,273
Operating Revenue	137,225	138,600	138,600	123,135	124,135
Other Financing Sources (OFS)	167,381	202,487	173,873	259,500	155,000
Total Revenues & OFS	304,606	341,087	312,473	382,635	279,135
Total Expenses	603,612	631,914	606,673	598,171	626,835
Excess of Revenues and OFS over Expenses	(299,006)	(290,827)	(294,200)	(215,536)	(347,700)
Ending Net Assets	6,310,809	6,019,982	5,725,782	6,095,273	5,747,573



City of Auburn

Public Park and Recreation Board - Revenues and Expenses

	Audited	Original Budget		Mid-Biennium Adjusted Budget		Increase / (Decrease) Adjusted > Original	
	FY2010	FY2011	FY2012	FY2011	FY2012	FY2011	FY2012
Revenue							
<i>Operating Revenue</i>							
Tennis Center Revenue	\$ 14,223	\$ 13,000	\$ 13,000	\$ 12,000	\$ 13,000	\$ (1,000)	\$ -
Membership Fees	27,251	22,000	22,000	27,000	27,000	5,000	5,000
Tennis court Fees	32,267	33,000	33,000	33,000	33,000	-	-
Supplies for Resale	306	600	600	600	600	-	-
Investment Interest	5	-	-	35	35	35	35
Reimbursement/Auburn University	63,173	70,000	70,000	50,500	50,500	(19,500)	(19,500)
Total Operating Revenue	137,225	138,600	138,600	123,135	124,135	(15,465)	(14,465)
<i>Other Financing Sources</i>							
Transfer in - General Fund	149,946	202,487	173,873	155,000	155,000	(47,487)	(18,873)
Transfer in - Fund 426	-	-	-	-	-	-	-
Transfer in - Fund 428 (AU portion)	17,435	-	-	104,500	-	104,500	-
Total Other Financing Sources	167,381	202,487	173,873	259,500	155,000	57,013	(18,873)
Total Revenue & Other Sources	304,606	341,087	312,473	382,635	279,135	41,548	(33,338)
Expenses							
<i>Tennis Center</i>							
Personal Services	174,449	183,847	166,195	157,439	179,131	(26,408)	12,936
Contractual Services	110,212	122,695	116,237	102,145	122,928	(20,550)	6,691
Commodities	15,327	21,470	20,339	24,595	20,874	3,125	535
Capital Outlay	-	-	-	10,000	-	10,000	-
Total Tennis Center	299,988	328,012	302,771	294,179	322,933	(33,833)	20,162
<i>Non-departmental</i>							
Contractual Services	4,321	3,902	3,902	3,992	3,902	90	-
Projects - AU Portion	-	-	-	-	-	-	-
Depreciation expense	299,303	300,000	300,000	300,000	300,000	-	-
Total Non-departmental	303,624	303,902	303,902	303,992	303,902	90	-
Total Expenses	603,612	631,914	606,673	598,171	626,835	(33,743)	20,162
Excess (deficit) of Revenue and OFS over (under) Expenses	(299,006)	(290,827)	(294,200)	(215,536)	(347,700)	75,291	(53,500)
Beginning Net Assets	6,609,815	6,310,809	6,019,982	6,310,809	6,095,273		
Ending Net Assets	6,310,809	6,019,982	5,725,782	6,095,273	5,747,573		

City of Auburn

Summary of Capital Outlay by Fund and Department

General Fund - FY2012

	Equipment/ Infrastructure Replacement	Expansion - Other	Total
	\$	\$	\$
Public Safety - Police Division			
Patrol Cars (10)	265,000		
Public Safety - Fire Division			
Custom Pumper Truck	350,000		
Public Works - Construction & Maintenance			
Menzi-Muck All-terrain Excavator	264,000		
Mini Excavator	61,000		
Pothole Patching Truck	140,000		
Public Works - Traffic Engineering			
Traffic Sign Retro-reflectivity equipment		15,000	
Environmental Services - Fleet Services			
Fleet Maintenance Software	130,000		
Subtotal - Capital Equipment	1,210,000	15,000	1,225,000
Project Operations - Public Works			
Road Resurfacing & Restriping	1,896,000		
Blue Street Sign Project	75,000		
Signal Cabinet Rewiring	45,000		
Opelika Road Revitalization Projects	1,000,000		
Subtotal - Projects	3,016,000		
Total - General Fund			4,241,000

Sewer Fund - FY2012

	Equipment Replacement	Equipment Expansion	Total
	\$	\$	\$
Sewer Maintenance			
1/2 Ton Pickup Trucks (2)	30,000		
Total - Sewer Fund			30,000

Solid Waste Management Fund - FY2012

	Equipment Replacement	Equipment Expansion	Total
	\$	\$	\$
Recycling Division			
Knuckle-boom Loader and Debris Trailer	150,000		
Debris Trailer	23,500		
Solid Waste Division			
Automated Sideloaded 28yd Packer (2)	450,000		
Total - Solid Waste Management Fund			623,500

City of Auburn

Conditional Capital Outlay*

General Fund FY 2012

		Equipment Replacement	Expansion - Other	Total
		\$	\$	\$
Public Safety				
Pickup Truck	Police	15,500		
Public Safety Security Camera System	Police		40,000	
Console Expansion	Police	90,000		
Custom Pumper for Station 4	Fire	425,000		
Extended Cab 4WD Pickup Truck	Fire	40,500		
SCBA Apparatus/Cylinders	Fire		31,800	
1 Ton Pickup Truck	Fire	23,400		
Total - Public Safety				666,200
Public Works				
1/2 Ton Pickup Truck	Engineering	25,000		
Hamilton Road Sidewalk: Moores Mill Rd to Barkley Crest Dr	Project Operations		98,254	
W Samford Ave/Shug Jordan Pkwy Traffic Signal Installation	Project Operations		100,000	
Wayfinding Signage Project	Project Operations		150,000	
GPS Utility Inventory Project - General Fund Portion	Project Operations		111,000	
Alabama Street Retaining Wall	Project Operations		50,000	
Total - Public Works				534,254
Environmental Services				
Animal Control Van	Animal Control	30,000		
Bike Path/Sidewalk Sweeper	ROW Maint.		59,000	
Total - Environmental Services				89,000
Parks & Recreation				
3/4 Ton Pickup Truck (2)	Parks & Facilities	46,000		
Deck Mower (2)	Parks & Facilities	22,500		
Utility Tractor	Parks & Facilities	16,000		
Field Vacuum	Parks & Facilities	9,500		
Yarbrough Tennis Center Resurfacing	Parks & Facilities	105,000		
Total - Parks & Recreation				199,000
Total - General Fund Departments		848,400	640,054	1,488,454

*Conditional capital outlay is budgeted, but it is conditional based on the City Manager's and Finance Director's review of actual revenues compared to the budgeted.

City of Auburn
Capital Improvement Plan by Funding Source
Fiscal Years 2011-2016

The City of Auburn maintains a Capital Improvement Plan (CIP) which covers a six-year, or 3 biennia, period. This plan details both the timing and funding sources of various capital infrastructure needs of the City, as determined by the City's management team and professional engineering staff, and is reflective of the priorities of City Council and residents. Through annual updating and continual monitoring of infrastructure conditions, funding status and a changing urban environment, the CIP is a flexible tool for developing an attractive built-environment, while realizing the constraints imposed by limited resources.

The table below offers a summary of funding capacity from a number of sources, and is organized by year. Projects are grouped into category by type and the funding source available is identified by the color-coding in the table below. Only projects with an identified funding source appear in the first biennium, with the exception of those projects of low to medium priority which are funded conditionally based on sufficient revenues to the General Fund. The last four years represent a reasonable assumption of available funding, both from internal and external sources.

Funding Source	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	Total
General Fund	112,662	3,441,000	2,957,000	3,478,334	2,893,000	3,070,000	15,951,996
General Fund Conditional	-	1,169,254	2,715,980	1,916,000	426,000	928,595	7,155,829
General Obligation Debt Issue - General Fund	-	5,000,000	-	8,028,500	3,102,323	1,444,650	17,575,473
W. Tech Cap. Projects Fund	-	406,500	-	-	-	-	406,500
Other Capital Projects Funds	55,000	-	-	-	-	-	55,000
2009 5 Mill	4,087,073	-	-	-	-	-	4,087,073
2012 5 Mill	-	4,000,000	-	-	-	-	4,000,000
Future 5 Mill	-	-	-	-	847,000	4,000,000	4,847,000
Grant Funding Sought	-	5,074,400	815,000	456,000	1,213,000	868,175	8,426,575
Grant Funding Secured	628,786	-	-	-	-	-	628,786
ALDOT/MPO	880,000	1,184,000	702,400	-	392,000	600,000	3,758,400
Sewer Fund	3,400,880	8,181,000	4,086,000	1,319,333	886,000	511,000	18,384,213
Water Works Board	40,880	111,000	111,000	194,333	111,000	111,000	679,213
Funded by Developer	960,171	120,000	153,000	-	-	-	1,233,171
Other Governmental Entities	1,471,836	-	-	-	-	-	1,471,836
Total	11,637,288	28,687,154	11,540,380	15,392,500	9,870,323	11,533,420	88,661,065

Projects	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	Total
Public Safety							
Custom Pumper for Station 3		350,000					350,000
Fire Station 1 Renovations	50,000						50,000
Frequency Expansion	25,000						25,000
Public Safety Security Camera System		40,000					40,000
Console Expansion		90,000					90,000
Fire Station Number 6 - Design Phase			75,000				75,000
Fire Station Number 6 - Construction Phase				950,000			950,000
Antenna/Cable Relocation	50,000						50,000
Drafting Pit at Drill Field (Training Aid)			18,550				18,550
Back up Generator (Fire Station 1)			40,000				40,000
DJW Facility Renovation/HVAC/Police Expansion			500,000				500,000
Custom Fire Pumper North			385,000				385,000
Public Safety Training Center Drill Towers			180,000				180,000
Custom Pumper for Station 4		425,000					425,000
Expansion of Current Burn Building				195,000			195,000
Replacement of Ladder 2					750,000		750,000
Back up Generators					90,000		90,000
Custom Pumper for Station 1						425,000	425,000
Haz Mat/ Rescue Vehicle						165,000	165,000
Classroom Building - Design Phase			35,000				35,000
Classroom Building - Construction Phase				400,000			400,000
Total - Public Safety	125,000	905,000	1,233,550	1,545,000	840,000	590,000	5,238,550
Leisure Facilities							
Frank Brown Expansion/Senior Center/Park		3,250,000					3,250,000
Yarbrough Tennis Center Hard & Clay Court Resurfacing		105,000					105,000
Samford Pool Renovations			140,000				140,000
Soccer Complex Practice Field Grading & Grassing			100,000				100,000
Duck Samford Baseball Renovations					497,000		497,000
Lake Wilmore Community Center - Design Phase					350,000		350,000
Lake Wilmore Community Center - Construction Phase						4,000,000	4,000,000
Total - Leisure Facilities	-	3,355,000	240,000	-	847,000	4,000,000	8,442,000

Funding Source Key	General Fund	General Obligation Debt	W. Tech Cap. Projects Fund	Other Capital Projects Funds	Other			
2009 5 Mill	2012 5 Mill	Future 5 Mill	Grant Funding Sought	Grant Funding Secured				
ALDOT/MPO	Sewer Fund	Water Works Board	Funded by Developer	General Fund Conditional				
Projects		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	Total
Bridges								
North Donahue Bridge Replacement & Roadway Widening		2,782,604						2,782,604
Lee County portion		1,346,836						1,346,836
Bent Creek Rd at Moores Mill Creek Bridge Maintenance		50,000						50,000
Moores Mill Road Bridge Replacement					7,536,500			7,536,500
ROW Acquisition - AOMPO-funded portion		880,000						880,000
ROW Acquisition - City portion		220,000						220,000
Gay St at Town Creek Bridge Replacement					492,000			492,000
Total - Bridges		5,279,440			8,028,500			13,307,940
Pedestrian & Bicycle Facilities								
Byrd St Sidewalk: MLK Blvd to Zellars Ave			80,000					80,000
Moores Mill Rd Sidewalk: CVS to Bent Brooke		27,000						27,000
EUD, Oak, Sanders & Zellars Sidewalks - SRTS Grant-funded		151,849						151,849
S. College Street Sidewalk - City portion		38,100						38,100
ARRA Transportation Enhancement Grant		91,900						91,900
Downtown Pedestrian Improvements Project (EECBG)		101,700						101,700
Campus & Downtown Pedestrian Safety Project								
Magnolia Avenue Segment - City Portion		125,000						125,000
Magnolia Avenue Segment - University Portion		125,000						125,000
Hamilton Rd Sidewalk: Moores Mill Rd to Barkley Crest Dr			98,254					98,254
Wire Rd Bikeway: Cox Rd to Webster Rd				375,000				375,000
W. Glenn Ave Sidewalk: Hemlock Dr to N. Donahue Dr				233,000				233,000
Harper Ave Sidewalk: Ross St to Dean Rd				181,000				181,000
Camellia Dr Sidewalk: Wrights Mill Rd to Gay St				65,230				65,230
Lunsford Dr Sidewalk: 849 Lunsford to Bedell Ave				26,000				26,000
Janet Dr Sidewalk: Hollon Ave to Heard Ave					40,250			40,250
N College St Sidewalk: Drake Ave to Shelton Mill Rd					255,000			255,000
Drake Ave Sidewalk: Perry St to N. College St					124,000			124,000
Tucker Ave Sidewalk: Zellars Ave to Foster St					77,000			77,000
E University Dr Sidewalk: Glenn Ave to Samford Ave					69,750			69,750
N Donahue Dr Sidewalk: Farmville Rd to Yarbrough School						475,000		475,000
Byrd St Sidewalk: MLK Blvd to Magnolia Ave							91,995	91,995
Annaloe Drive Sidewalk: Dean to University							314,000	314,000
Magnolia Ave Sidewalk: Byrd St to Beech St							76,600	76,600
Saugahatchee Greenway							868,175	868,175
Total - Pedestrian & Bicycle Facilities		660,549	178,254	880,230	566,000	475,000	1,350,770	4,110,803
Road Reconstruction								
Street Resurfacing and Restriping			1,600,000	1,370,600	2,200,000	1,000,000	1,600,000	7,770,600
Auburn-Opelika MPO portion				184,800			600,000	784,800
Glenn Ave Resurfacing/Widening: N College St to N Donahue Dr		148,000						148,000
Auburn-Opelika MPO portion		592,000						592,000
Farmville Road Resurfacing		91,000						91,000
Auburn-Opelika MPO portion		364,000						364,000
Moores Mill Rd Resurfacing: Dean Rd to Samford Ave						98,000		98,000
Auburn-Opelika MPO portion						392,000		392,000
Mrs. James Road Resurfacing: Farmville west to City Limits		57,000						57,000
Auburn-Opelika MPO portion		228,000						228,000
Shelton Mill Road Resurfacing				41,200				41,200
Auburn-Opelika MPO portion				164,800				164,800
Subdivision Completion Project - Subdivision Bond-funded		420,171						420,171
Hamilton Rd Improvements - Phase I		47,500						47,500
Hamilton Rd Improvements - Phase II				88,200				88,200
Auburn-Opelika MPO portion of resurfacing				352,800				352,800
Bragg Ave Widening: N. Donahue to N College/Mitcham Ave						1,120,100		1,120,100
Cox Rd Improvements: Wire Rd to Veterans Blvd							510,400	510,400
Dean Rd Improvements: Thach Ave to Terrace Acres						400,000		400,000
N Donahue Dr Widening: Cary Dr to Bedell Ave							299,700	299,700
Total - Road Reconstruction		467,671	3,080,000	2,202,400	2,200,000	3,010,100	3,010,100	13,970,271
Intersection Improvements								
S College St/Longleaf Dr Intersection Improvements - Phase I		225,000						225,000
Fairfield Development Agreement		40,000						40,000
S College St/Longleaf Dr Intersection Impr. - Phase II				824,500				824,500
E University Dr/Opelika Rd Intersection Improvements						456,000		456,000
S College St/Shug Jordan Pkwy Intersection Improvements						861,223		861,223
Hwy 14/Webster Rd Intersection Improvements							361,000	361,000
Hwy 14/Shug Jordan Pkwy Intersection Improvements							143,550	143,550
Total - Intersection Improvements		265,000		824,500		1,317,223	504,550	2,911,273

Funding Source Key	General Fund	General Obligation Debt	W. Tech Cap. Projects Fund	Other Capital Projects Funds	Other		
2009 5 Mill	2012 5 Mill	Future 5 Mill	Grant Funding Sought	Grant Funding Secured			
ALDOT/MPO	Sewer Fund	Water Works Board	Funded by Developer	General Fund Conditional			
Projects	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	Total

Future Roads

Longleaf Extension to Cox Road - Developer Portion	500,000						500,000
City portion (sewer, sidewalk and additional width; Fund 424)	55,000						55,000
Veterans Extension: Cox Rd to Tech Park West		4,994,400					4,994,400
Outerloop Corridor Study - Grant Funding					738,000		738,000
Total - Future Roads	555,000	4,994,400	-	-	738,000	-	6,287,400

City Buildings/Facilities

City Hall Sealant and Wall Restoration Program	46,782						46,782
City Hall Interior Renovations		75,000					75,000
City Hall Roof Recoating			100,000				100,000
Downtown Parking Enhancements Ph. I	110,269						110,269
Downtown Parking Enhancements Ph. II		750,000					750,000
Parking Deck Design				150,000			150,000
Public Works/Env. Svcs. Building - Programmatic Phase	90,000						90,000
Auburn Technology Park West - Phase I		406,500					406,500
Auburn Technology Park West - Phase II		5,000,000					5,000,000
Total - City Buildings/Facilities	247,051	6,231,500	100,000	150,000	-	-	6,728,551

Drainage & Watershed Improvements

Wright St Drainage Improvements	154,200						154,200
Darden Avenue Drainage Improvements	44,910						44,910
Green St at E University Dr Drainage Improvement	16,400						16,400
Opelika Rd at Guthrie's Drainage Improvements			145,000				145,000
Payne St Drainage Improvements			88,000				88,000
Mitcham Ave/Gay St Drainage Improvements			58,700				58,700
CIPP - Cured-In-Place-Pipe Drainage Improvements			50,000	50,000	50,000	50,000	200,000
Wetland Bank Study			55,000				55,000
Comprehensive Drainage Study						120,000	120,000
Total - Drainage & Watershed Improvements	215,510	-	396,700	50,000	50,000	170,000	882,210

Traffic Signals/Signage

W Samford Ave/Shug Jordan Pkwy Traffic Signal Installation*		100,000					100,000
Traffic Signal Cabinet Rewiring Projects		45,000	45,000	45,000	45,000	45,000	225,000
Blue Street Sign Replacement Project		75,000					75,000
EdgeLit Street Signs - 8 Downtown Intersections	26,000						26,000
Dean/Annaloe Traffic Signal	75,000						75,000
S College St/Timberwood Traffic Signal Installation*		120,000					120,000
Wayfinding Signage Project		150,000					150,000
S College St/Shell Toomer Pkwy Traffic Signal Installation*			27,000				27,000
Mim's Trail/West Pace Dev. Agreement Portion			153,000				153,000
N College St/Farmville Rd Traffic Signal Installation*			130,000				130,000
Hwy 14/Willow Creek Traffic Signal Installation*				100,000			100,000
S College St/Beehive Rd Traffic Signal Installation*					165,000		165,000
Cox Rd/Wire Rd Traffic Signal Installation					100,000		100,000
N Donahue Dr/Farmville Rd Traffic Signal Installation*						130,000	130,000
Total - Traffic Signals/Signage	101,000	490,000	355,000	145,000	310,000	175,000	1,576,000

Other

Aerial Photography - GIS	40,880			83,334			124,214
Sewer Fund Portion	40,880			83,333			124,213
Water Works Board Portion	40,880			83,333			124,213
LED Streetlight Retrofit Project (EECBG)	238,427						238,427
Opelika Road Redevelopment Project		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
GPS Utility Inventory Project - General Fund Portion		111,000	111,000	111,000	111,000	111,000	555,000
Sewer Fund Portion		111,000	111,000	111,000	111,000	111,000	555,000
Water Works Board Portion		111,000	111,000	111,000	111,000	111,000	555,000
Alabama St Retaining Wall		50,000					50,000
Comprehensive Traffic Study					125,000		125,000
Update ADT (Average Daily Traffic)					50,000		50,000
Total - Other	361,067	1,383,000	1,333,000	1,583,000	1,508,000	1,333,000	7,501,067

Funding Source Key	General Fund	General Obligation Debt	W. Tech Cap. Projects Fund	Other Capital Projects Funds	Other			
2009 5 Mill	2012 5 Mill	Future 5 Mill	Grant Funding Sought	Grant Funding Secured				
ALDOT/MPO	Sewer Fund	Water Works Board	Funded by Developer	General Fund Conditional				
Projects		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	Total

Sewer

WPCF Improvements								
Phase I (BFP and Screening Improvements)	1,200,000							1,200,000
Phase I (Professional Services)	100,000							100,000
Phase II (H.C. Morgan Improvements)		5,000,000	2,000,000					7,000,000
Phase II (Professional Services)	600,000	200,000						800,000
Phase III (Professional Services)		100,000	1,000,000					1,100,000
Lift Station Bypass Pumps								
FY 11 (Woodland Park Ph. I and Graystone)	150,000							150,000
FY 12 (Woodland Park Ph. II and Hamilton Hills)		150,000						150,000
FY 13 Lift Stations (Highlands and Wimberly Station 2)			150,000					150,000
FY 14 Lift Stations (Solamere and Shadow Wood)				150,000				150,000
FY 15 Lift Stations (Stone Creek)					75,000			75,000
Regional Sewer Capacity Improvements	75,000	75,000	150,000	150,000	200,000	200,000		850,000
Northeast Outfall Capacity Upgrade								
Easement Acquisitions	100,000							100,000
Ph. I (N. College St. to Shug Jordan Pkwy.)		450,000						450,000
Ph. II (N. College St. to Shelton Mill Rd.)			325,000	325,000				650,000
Northside Flow Study	110,000							110,000
Southside Interceptor CIPP Rehab	1,000,000	1,500,000						2,500,000
Southside Sewer Basin 12 Rehab		500,000						500,000
Southside Sewer Basins 13 and 17B SSES		70,000						70,000
Southside Sewer Basins 13 and 17B Rehab			250,000	250,000				500,000
Sewer Rehab Projects	25,000	25,000	100,000	250,000	500,000	200,000		1,100,000
Total - Sewer Fund	3,360,000	8,070,000	3,975,000	1,125,000	775,000	400,000		17,705,000
Total - Projects	11,637,288	28,687,154	11,540,380	15,392,500	9,870,323	11,533,420		88,661,065